Materials for Applicants:

Page 1: Rank and Review Timeline

Page 2: How to run an APR

Page 3: CoC Glossary and Data

Page 19: NY-510 Longitudinal Systems Analysis (LSA) Upload 2023

Page 54: "Economics of Homelessness" Presentation

Page 70: "What is Housing First?" Presentation

Page 82: "Homeless and Housing Needs Assessment: Findings and Recommendations" Presentation

Page 103: Homeless and Housing Needs Assessment (2022)





NY-510 Continuum of Care FY2024

Rank and Review Timeline

Friday, August 23rd Local Application, Rubric and

RFP Posted

Tuesday, September 3rd Information Session

Monday, September 23rd Local Application Deadline

Week of September 30th Rank and Review Committee

creates Priority Listing

Friday, October 11th Last day to notify projects of

Priority Listing status

Friday, October 25th Deadline for E-SNAPS

application submission

Wednesday, October 30th Consolidated Application due

More information: lbargar@hsctc.org sgatson@hsctc.org

Attachments

Applicable Questions

Threshold Requirements

YHDP Threshold Questions

(all attachments are recommended, attachments in bold are required)

Management letter from agency's most recent fiscal audit demonstrating that agency is in good standing

• Agency policies or procedures in engaging young people • Policies demonstrating agency history of involving youth and fostering youth leadership

• Written policy, vision or mission statement, etc. on agency letterhead

- Housing first policies and lease • Resident service plan templates
- MOUs with supportive service providers
- Job Descriptions reflecting expectations of staff and services provided
- Documentation of training completed within the last calendar year • Racial disparities assessment or summary of findings
- Governance policies or other policies demonstrating involvement of people with lived experience in project planning

• Project strategies to serve intersectional identities and eliminate racial disparities

Match Documentation

CoC APR

- Commitment Letter from healthcare organization*
- Commitment letter of funding from a housing organization*

Narrative Questions

Performance Measures

Budget Questions

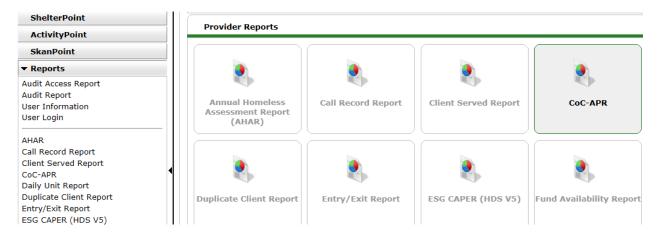
Special Project Questions

Cost Effectiveness Calculation

*required for special project types ONLY (DV Bonus, Coordinated Entry, Subsidy Partnership, Healthcare Partnership)

<u>How to run an APR – Annual Performance Report</u>

Go to the **Report** section and click on the "CoC-APR" button.



First Choose either your "Provider" or your "Provider Group. "

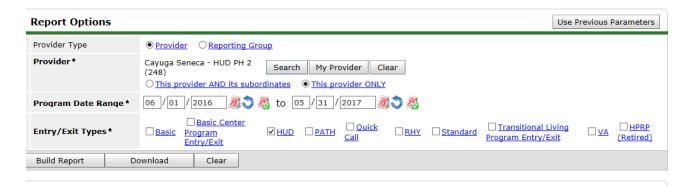
*If you have merged projects you will need to use the "Provider Group" created for you.

Click the "This Provider Only" button.

Choose your APR date Range based upon your reporting year.

Choose your provider's "Entry/ Exit Type," Basic, HUD, etc.

Then click "Build Report."



^{**} For your NOFA Project application, this report answered the questions about "Average length of stay" and "increase in non-cash benefits".





<u>HOME, TOGETHER: TOMPKINS</u>

<u>The Summit</u>



SUMMIT HANDBOOK

NOVEMBER 28TH, 2023

What is Housing First?

Housing First is an approach to providing housing assistance that prioritizes placing individuals in permanent housing with support services to end their homelessness as a basic need to work on any larger personal goals. This is guided by the belief that people need to have their basic needs such as food and housing met before being able to work on other less critical objectives such as employment or addressing substance use issues. Providing permanent housing with support services is seen as the base or platform from which people can begin to address other issues in their lives, rather than the uphill incentive of addressing those issues first. Through this belief, there is an underlying understanding that there is no such thing as "housing ready", because everyone is ready for housing. This approach explicitly recognizes housing as a basic need for people to be able to take care of other issues.

What are Severe Service Needs?

Severe Service Needs are defined by the United States Department of Housing and Urban Development as any combination of one or more of the following factors:

- facing significant challenges or functional impairments, including any physical, mental, developmental or behavioral health disabilities regardless of the type of disability, which require a significant level of support in order to maintain permanent housing (this factor focuses on the level of support needed and is not based on disability type)
- high utilization of crisis or emergency services to meet basic needs, including but not limited to emergency rooms, jails, and psychiatric facilities
- experiencing a vulnerability to illness or death
- having a risk of continued or repeated homelessness
- having a vulnerability to victimization, including physical assault, trafficking, or sex work
- currently living in an unsheltered situation or having a history of living in an unsheltered situation

Needs Assessment: Data Findings



Tompkins County has the third highest rate of homelessness per 10,000 population of comparable and surrounding CoCs in New York State.

Average length of stay in shelter is increasing and was at an average of 91 days in FY2020.





Compared with similar and surrounding CoCs in New York State, Tompkins County had the highest ratio of unsheltered homelessness to total homeless (34.3%).

In FY2020, there was an observable bottleneck of 102 beds (including vouchers) between people experiencing homelessness and the beds available through the homeless response system.



Adult-only households have the worst outcomes in our continuum:

FY2020 Adult- Only Households	FY2020 Adult and Child Households	
473 Households	53 Households	
87 days homeless on average	71 days homeless on average	
8% returned to homelessness	0% returned to homelessness	



Chronic Homelessness is increasing in our county.
Almost half (45.1%) of our current homeless population are experiencing chronic homelessness.

While the local population consists of 12.4% BIPOC, we see 48% representation of BIPOC in our shelter, and 22% representation of BIPOC in unsheltered locations.

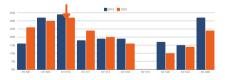




Qualitative interviews with people with lived experience of living in the encampment spaces revealed barriers to housing

In FY2020, Tompkins County had the highest rate of returns to homelessness of all comparable CoCs at 32% of households returning to homelessness within 24 months.

Returns to Homelessness





Although 31% of people served by the homeless system in FY2020 come from a couch-surfing situation, there is no existing pathway to divert these households into permanent housing.

Home, Together: Tompkins Anticipated Outcomes

Reduce unsheltered homelessness by 70%:

- Recurring Housing Surges with rapid exits to permanent housing destinations
- Prioritization of people currently sleeping in unsheltered locations or otherwise banned from the OTDA-funded shelter in the lowbarrier shelter
- 80 light-touch contacts from a HTT housing specialist to serve people experiencing unsheltered homelessness.

Decrease homeless entries from couchsurfing situations by 50%

- 200 new light-touch contacts assisting people at-risk of losing their housing
 - 80 contacts per year as high-priority referrals from 2-1-1
 - 40 contacts per year as referrals from eviction court
- Rolling intensive case management for a caseload of 10-12 clients with severe service needs to help people sustain their current housing or find new permanent housing
- 5 housing surge spots set-aside for couchsurfers with severe service needs.

Decrease the average length of time homeless by 30 days:

- Housing surges to serve households interested in housing with rapid, lower barrier exits to permanent housing
- Culture shift towards housing first as the basis for outreach
- 200 light-touch contacts and successful interactions with clients to end their homelessness as soon as possible
- Rolling intensive case management for a caseload of 10-12 clients with severe service needs throughout the year with rapid (within 30 days) exits from homelessness

Reduce returns to homelessness by 50%:

- 200 light-touch contacts assisting with new moves
 - 40 contacts assisting with landlord/tenant conflict within 6 months of move-in
- Rolling intensive case management for a caseload of 10-12 clients with severe service needs throughout the year with no returns to homelessness
- At least 200 clients served with move-in supplies and assistance
- Professional development for people with lived experience

Increased Community Engagement.

- Opportunities for engagement through initiatives such as cash for trash
- Paid lived experience board to enhance communication and understanding of the needs of people living outside
- Opportunities for professional development for people who lack other higher education requirements for employment in this field

Increased Accountability to Business Owners, Landlords, and Neighbors.

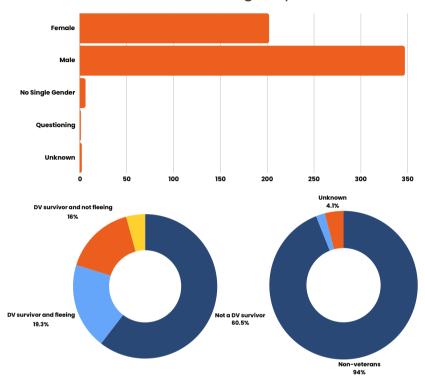
- \$50,000 per year going directly to business owner and landlord partners
- A neighborhood liaison to foster increased communication
- Returning stolen shopping carts through the cart exchange program.

Racial Equity Lens: Serve 50% BIPOC

- Proportional to current BIPOC representation in our homeless response system
- Commitment to equity through targeted outreach

Demographic Data: Gender and Special Populations

564 Adults Entered the Emergency Shelter in 2022.



Key Takeaways:

Men make up the majority of guests in our emergency shelter.

This is a national trend across all Continuums of Care. More research is needed to determine the factors that contribute to gender disparities in experiences of homelessness.

Over one-third of shelter guests have experienced domestic violence in their lives.

Domestic violence is one of the top three drivers of displacement in Tompkins County.

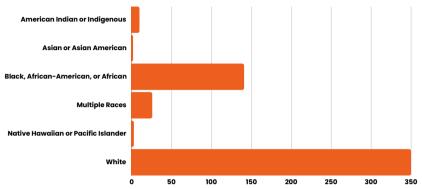
Very few people experiencing homelessness are veterans.

The Department of Veterans Affairs implemented housing first in their VA homeless programs back in 2011.

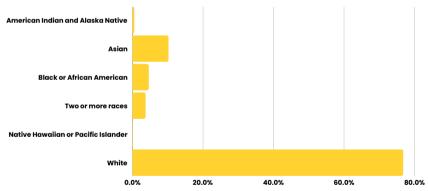
Demographic Data: Race

564 Adults entered the emergency shelter in 2022.





Tompkins County Census Population (Percentage)



Key Takeaways:

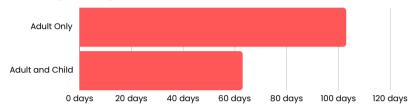
Black and Indigenous households are disproportionately represented in emergency shelter compared to census data.

Home, Together: Tompkins has specific racial equity metrics for each project outlined in the plan. These are intended to serve Black and Indigenous households with HTT resources proportionate to their overrepresentation in our homeless response system, as opposed to the rate that Black and Indigenous households are represented in the overall Tompkins County population.

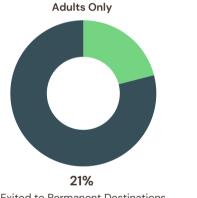
System Performance Data: Household Composition

534 households entered the emergency shelter in 2022.

Average Length of Time Homeless



Proportion of Positive Exits to Permanent Housing





Adults and Children

Exited to Permanent Destinations

Exited to Permanent Destinations

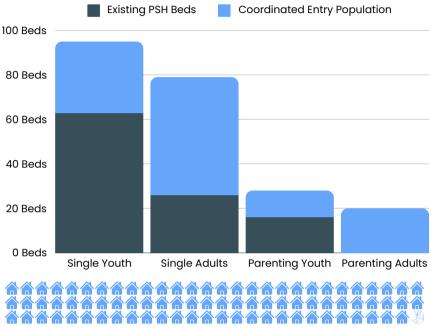
Key Takeaways:

Families exit emergency shelter 30 days faster than single adults on average, and exit to permanent destinations more than twice as often.

This points to Tompkins County's limited housing stock for single individuals seeking housing, especially those who use vouchers to pay for their housing.

Unit Inventory: Housing Needed and Existing Beds

There are currently 155 people seeking housing for themselves and their families through Coordinated Entry.



83 Permanent Supportive Housing Beds are currently in the pipeline to be added to our system by 2025.

Key Takeaways:

We persistently lack the number of permanent beds needed to adequately serve adults in the homeless response system.

The existing beds in our system are frequently at capacity. Additional beds needed to serve people seeking housing through the Coordinated Entry process.

Tompkins County is making progress on the number of Permanent Supportive Beds available.

83 of the 100 Permanent Supportive Housing beds called for in the Home, Together: Tompkins Plan will be added to our system by 2025.

What is a

Continuum of Care (CoC)?

A local community planning network of private, public, and not-for-profit partners alongside people with lived experience with the goal of ending homelessness.

In our Continuum of Care, we follow HUD's definition of literal homeless which when an individual is sleeping in a place not meant for human habitation (outside, in a car, etc.) or in our emergency shelter through DSS. Individuals who are fleeing domestic violence are also considered homeless. *see more on page 22

What does this look like?

Organizing a community-wide effort to prevent and end homelessness

We host and convene 10 committees with topics from racial equity to organizing our annual PIT count to chronic homelessness. We also host an educational meeting for the larger community called the Homeless and Housing Taskforce.

Promoting access to supportive services and housing through Coordinated Entry

Coordinated Entry is a county-wide waitlist for individuals currently experiencing homelessness to be referred to ALL available supportive housing projects within our Continuum of Care.

Providing funding and support to non-profit agencies

We submit a collaborative application to HUD to attain funding for supportive housing projects, and support our existing housing projects.

The CoC's goal is

to build a homeless response system where any experiences of homelessness are...

01 Rare

The community has ensured that homelessness among youth, families, single adults, veterans, and people experiencing chronic homelessness are all sustained below their functional zero threshold, which means that the actively homeless number is fewer than the six-month average of positive exits.

02 Brief

The average length of time from identification to move-in is 40 days or less.

03 One-time (nonrecurring)

Of all exits to permanent housing, no more than 5% of positive exits result in a return to the homeless system within two years of exit from the homeless system.

04 Equitable

Our community has a demonstrated commitment and is tracking progress to reduce disparities in outcomes between groups experiencing homelessness.

Definition of Homelessness

Category One	Literally Homeless	Individual or family who lacks a fixed, regular, and adequate nighttime residence, meaning: Has a primary nighttime residence that is a public or private place not meant for human habitation; or Is living in a publicly or privately operated shelter designated to provide temporary living arrangements (including congregate shelters, transitional housing, and hotels and motels paid for by charitable organizations or by federal, state and local government programs);
Category Two	Imminent Risk of Homelessness	Individual or family who will imminently lose their primary nighttime residence, provided that: Residence will be lost within 14 days of the date of application for homeless assistance; No subsequent residence has been identified; and The individual or family lacks the resources or support networks needed to obtain other permanent housing
Category Three	Homeless under other federal statutes	Unaccompanied youth under 25 years of age, or families with children and youth, who do not otherwise qualify as homeless under this definition, but who: • Are defined as homeless under the other listed federal statutes; • Have not had a lease, ownership interest, or occupancy agreement in permanent housing during the 60 days prior to the homeless assistance application; • Have experienced persistent instability as measured by two moves or more during in the preceding 60 days; and • Can be expected to continue in such status for an extended period of time due to special needs or barriers
Category Four	Fleeing or attempting to flee Domestic Violence	Person or family who: Is experiencing trauma or a lack of safety related to, or fleeing or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous, traumatic, or lifethreatening conditions related to the violence against the individual or a family member in the individual's or family's current housing situation, including where the health and safety of children are jeopardized; Has no other safe residence, and Lacks the resources to obtain other safe permanent housing.

Д

Adults with a SMI (Serious Mental Illness)

This subpopulation category of the Point in Time includes adults with a severe and persistent mental illness or emotional impairment that seriously limits a person's ability to live independently. Adults with SMI must also meet the qualifications identified in the term for disability.

Adults with a SUD (Substance Use Disorder)

This subpopulation category of the Point in Time includes adults with a substance abuse problem. Adults with a substance use disorder must also meet the qualifications identified in the term for disability.

Affordable Dwelling/Housing

The U.S. Department of Housing and Urban Development defines an "Affordable Dwelling" as housing for which the occupant(s) is/are paying no more that 30% of their income for gross housing costs, including utilities.

Area Median Income (AMI)

AMI is the midpoint in the income distribution within a specific geographic area. By definition, fifty percent (50%) of households earn less than the median income, and fifty percent (50%) earn more. AMI is used to determine the eligibility of applicants for both federally and locally funded housing programs.

C

Chronic Homelessness

An experience of homelessness that has been continuous for at least 12 months or has had at least four distinct and documented episodes (30 days or longer) in the previous 3 years; AND is experienced by an individual or family household that has one or more disabilities.

Coordinated Entry System (CES/CE)

A regionally based system that links individuals and households experiencing homelessness with the most appropriate housing and services to end their homelessness by streamlining processes through which communities assess, house, and support housing retention.

D

Diversion

Diversion is a strategy that prevents homelessness for people seeking shelter by helping them identify immediate alternate housing arrangements and, if necessary, connecting them with services and financial assistance to help them return to permanent housing.

Ε

Emergency Shelter (ES)

A project that offers temporary shelter (lodging) for the homeless in general or for specific populations of the homeless. Requirements and limitations may vary by program, and will be specified by the funder.

Empire State Supportive Housing Initiative (ESSHI)

Provides service and operating funding for supportive housing across NYS. This only open to nonprofit organizations with experience in providing housing services to individuals, families and/or youth experiencing or at risk of homelessness.

F

Fair Market Rents (FMR)

Statistic developed by HUD to determine payments for various housing assistance programs. It is generally calculated as the 40th percentile of gross rents for regular, standard quality units in a local housing market. FMR rent data is typically taken from recent move-ins rather than long-term tenants.



Harm Reduction

Harm reduction is a set of practical strategies that reduce the negative consequences associated with drug use. In housing harm reduction is intended to prevent a participant's loss of housing and/or termination from the program based solely on their inability to stop using drugs or alcohol or failure to take prescribed medications.

Homeless Management Information System (HMIS)

HMIS is a local information technology system used to collect client-level data and data on the provision of housing and services to individuals and families at risk of and experiencing homelessness. NY-510 uses the WellSky (ServicePoint) platform...

Low Barrier

A type of housing/program where a minimum number of expectations are placed on people who wish to live there/participate. There are few or no preconditions to housing, including employment, lack of criminal history, prior evictions, & participation in services.

Low-Barrier Shelter

Emergency shelters that have removed most requirements/obstacles for entry into the program so that households are more likely to go indoors to connect to services rather than stay on the street. For example, unhoused residents are allowed to bring their pets and possessions, to live with their partners, and do not have to exit the shelter each morning.

Low Income

Income that does not exceed eighty percent (80%) of area median income.

O

Outreach

Street outreach involves moving outside the walls of the agency to engage with people experiencing homelessness who may be disconnected and alienated not only from mainstream services and supports, but from the services targeting homeless persons as well.

P

Permanent Housing (PH)

Permanent Housing for people with disabilities. PH implies there is no time limit on the duration a client may stay in housing situation. See also: Permanent Supported Housing (PSH).

Permanent Supportive Housing (PSH)

An intervention that combines affordable housing assistance with voluntary support services to address the needs of people experiencing chronic homelessness. The services are designed to build independent living skills and connect people with community-based health care, treatment and employment services.

Prevention

Households who are at imminent risk of homelessness seek prevention services to help them maintain their current housing or to quickly relocate to another affordable housing unit so that they do not enter the homeless system. Prevention services often prioritize low income households and primarily provide financial, utility, and/or rental assistance.

R

Rapid Re-Housing (RRH)

Provides short-term rental assistance and services. The goals are to help people obtain housing quickly, increase self- sufficiency, and stay housed. It is offered without preconditions (such as employment, income, absence of criminal record, or sobriety) and the resources and services provided are typically tailored to the needs of the person.

Rent Subsidy

A cash payment to a landlord that assists very low-income individuals in paying for housing. Typically, the tenant pays thirty percent (30%) of their income for rent and the rental subsidy pays the remaining amount.

S

Section 8

A federally funded rent-subsidy program for low-income households that was recently renamed the Housing Choice Voucher program. Under Section 8, a tenant pays 30-40% of their monthly income for rent and the government pays the remainder, up to a set maximum Fair Market Rent.

Social Determinants of Health (SDOH)

Social determinants of health (SDOH) are the conditions in the environments where people are born, live, learn, work, play, worship, and age that affect a wide range of health, functioning, and quality-of-life outcomes and risks. SDOH are also known as social care needs.

T

Transitional Housing (TH)

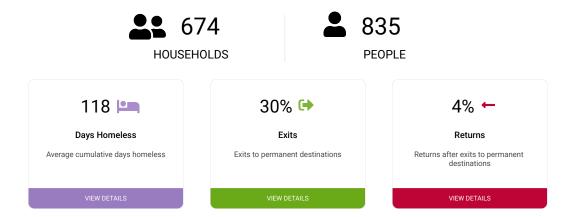
A housing program designed to provide homeless individuals and families with housing and appropriate supportive services to facilitate movement to self-sufficient, independent living in PH within 24 months. TH may be used to cover the costs of up to 24 months of housing with accompanying supportive

Shelter Guest Responses to "Reason for homelessness" Tompkins County Emergency Shelter Intake October 1st-November 15th 2023

Reason for homelessness: Eucled
Released from incarceration \$\int N A FiRE\$
Can't afford ant in Ithree Coplace to live
No place to go No money Kicked out
Evicted landlord evicted
Broker CP with GF No stable income
Domestic Violence DV
Lease violation due to Vouchure amount needed to move
relocation Exiting Domestic Violence situation
IN THE MIDDLE OF A BEERK UP Relocated from RA
Released from incarseration Kid Mother Don't Want High there
Eviction mental Health kubstance
Domestie Shitty from 14 Eviction
Recently Released Eviction nursefive
no housing No place to stay
Lease not re-certified Lease not Re-Certified
rolling from CANS
unstable mental Heath relocation
Girlfriend brace up (played her saif) No Family
do when to live

System Performance Overview

Total number of households and people served in the homeless system and performance overview for 10/01/2022 - 09/30/2023 for NY-510 LSA 2023 Official Upload



System Performance by Household Type

Households with Days Homeless and Days Homeless by Household Type

Households that had at least one day in ES, SH, TH, or Rapid Re-Housing: Housing with or without services (RRH:H); or at least one day in PSH prior to move-in and the average cumulative, unduplicated number of days that households were served in ES, SH, or TH projects; and days in RRH:H or PSH prior to move-in.





Exits by Household Type

Percent of households that exited to permanent destinations.







Exited to permanent destinations

Permanent Destinations Temporary + Unknown Destinations

Returns by Household Type

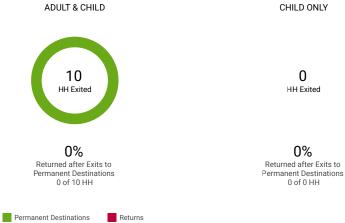
Percent of households that returned to the homeless system within six months of exiting to permanent destinations. The universe for the chart is households that exited within the first six months of the report period.









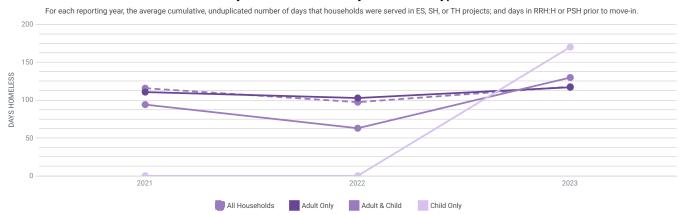


Households with Days Homeless Trend

For each reporting year, households that had at least one day in ES, SH, TH, or RRH:H; or at least one day in PSH prior to move-in.

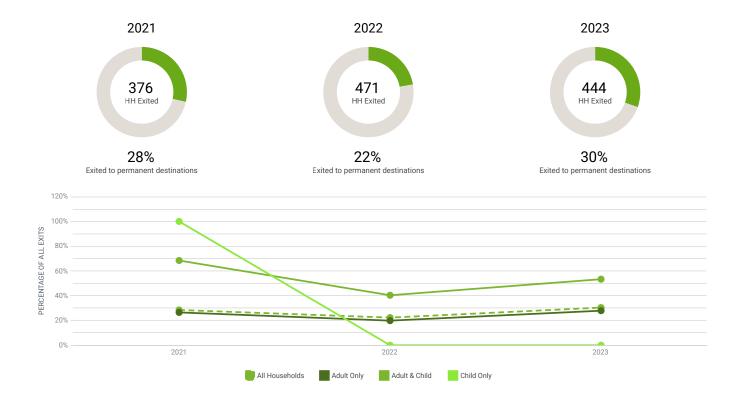


Days Homeless Trend by Household Type



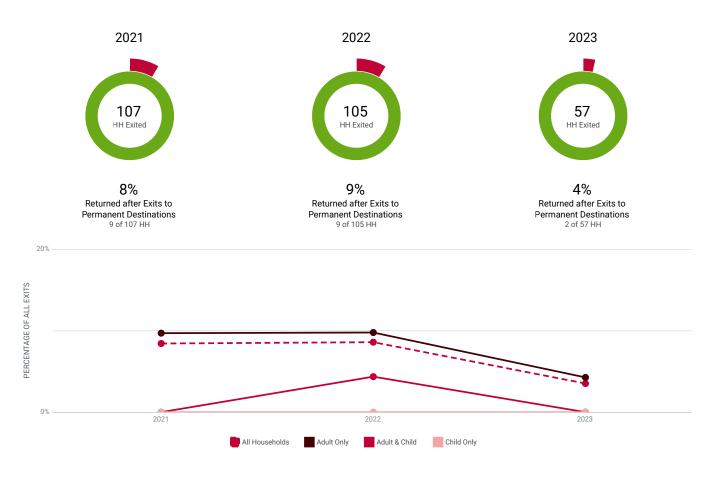
Exits to Permanent Destinations Trend

Number of households that exited from the homeless system and percent that exited to permanent destinations within each of the past three years.



Returns to the Homeless System Trend

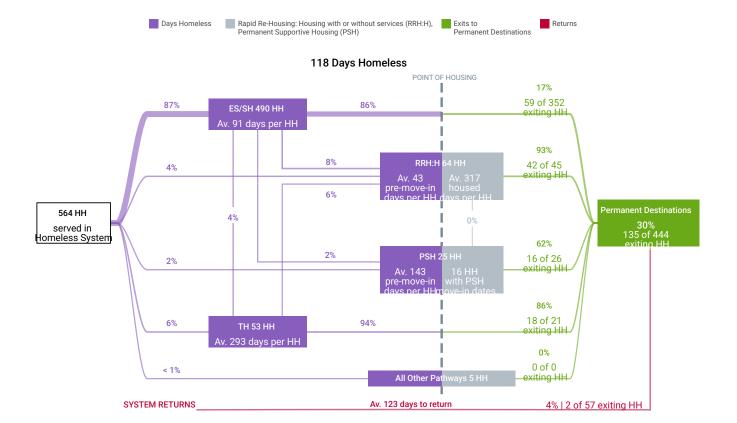
Percent of households that returned to the homeless system within six months of exiting to a permanent destination within each of the past three years. For the current report period, the universe for the chart is households that exited within the first six months of the report period.



System Performance Map

All Households

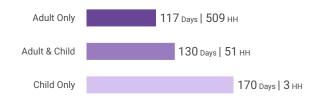
Households use different combinations of project types during the time they are served in the homeless system. These project type combinations are referred to as pathways. Each pathway has different average cumulative days homeless, exits to permanent housing and returns to the homeless system. The system map shows performance for the main project types in the homeless system and can be filtered to show performance for the main pathways.



Average Days Homeless

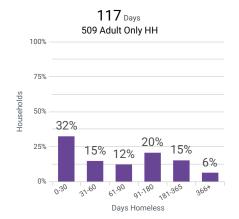
The average cumulative, unduplicated number of days that households were served in ES, SH, or TH projects; and days in RRH:H or PSH prior to move-in.

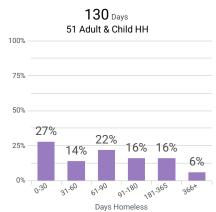
118
Days Homeless
564 HH



Time Distribution of Days Homeless

Average cumulative days homeless and distribution by defined time intervals for each household type.



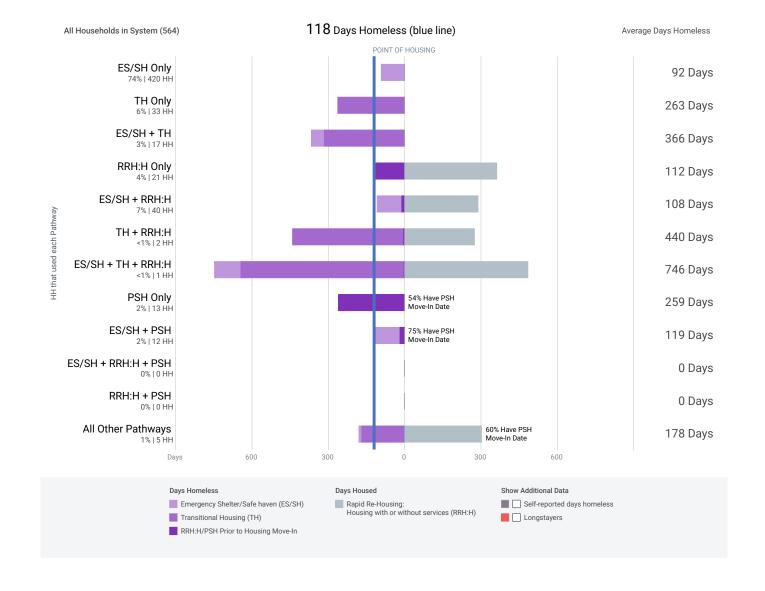




Days Homeless by Pathway

All Households

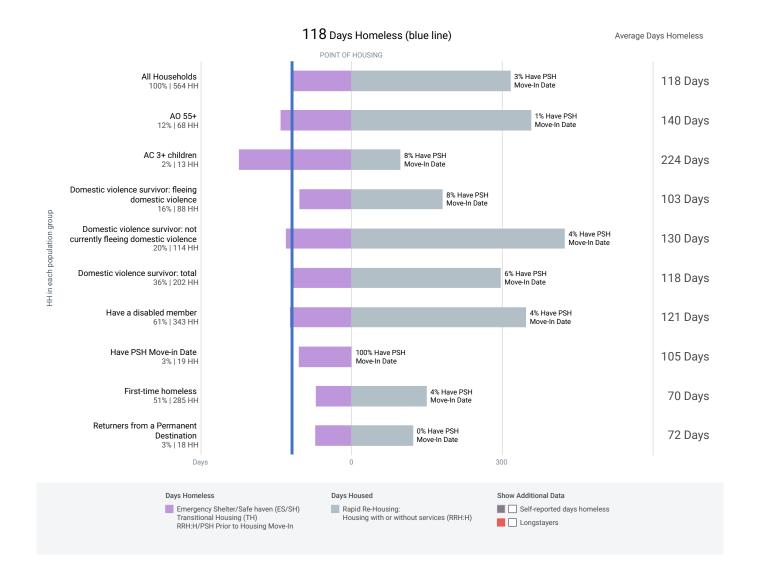
Percent and number of households that used each pathway and average cumulative days that households in each pathway group were homeless.



Days Homeless by Population Group

All Households | All Population Groups

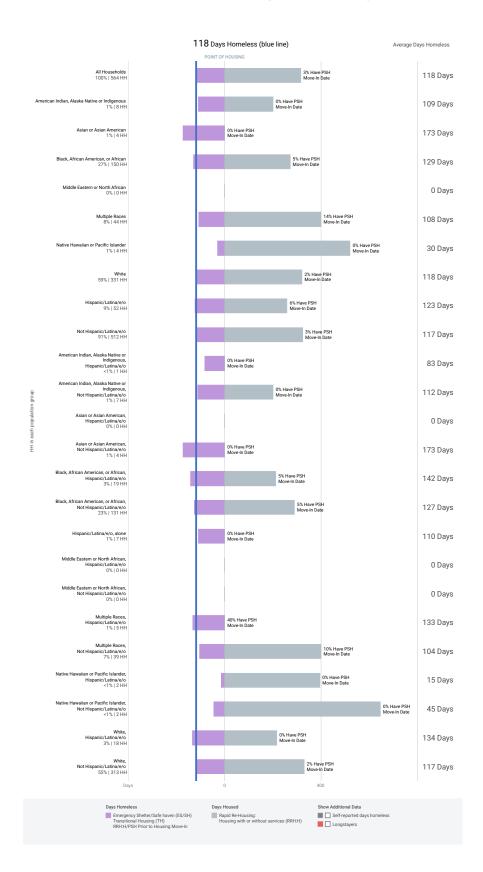
Percent and number of households in each population group and average cumulative days homeless for each population group.



Days Homeless by Race and Ethnicity

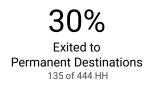
All Households

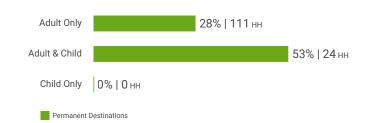
Percent and number of households in each race and ethnicity group and average cumulative days homeless for each group.



Exits from the Homeless System

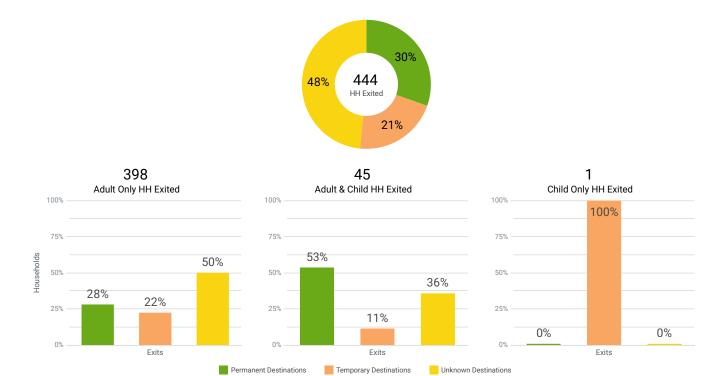
Percent of households that exited to permanent destinations.





Exits by Destination Type

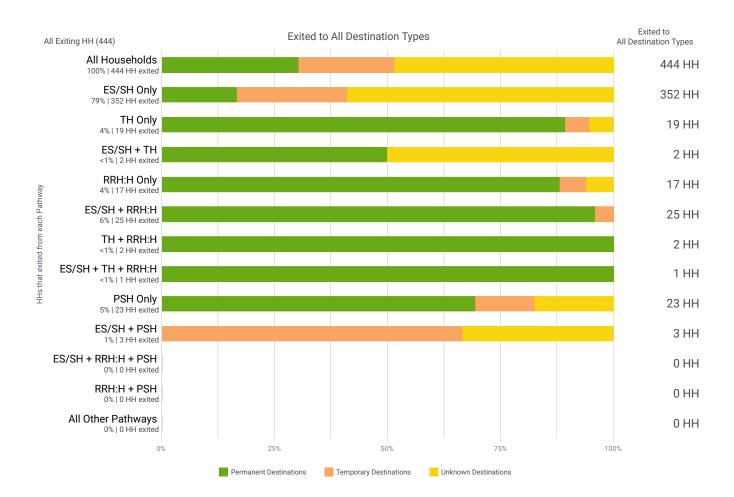
Percent of households that exited to permanent, temporary, and unknown destinations by household type.



Exits by Pathway

All Households

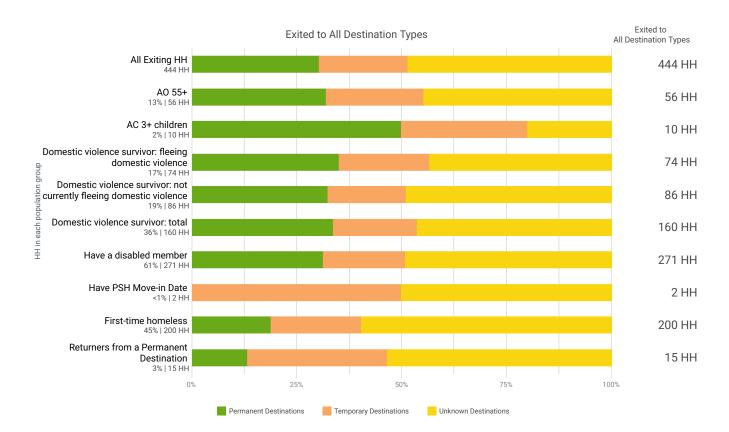
Percent and number of households that used each pathway, and percent and number of households in each pathway group that exited to permanent, temporary and unknown destinations.



Exits by Population Group

All Households | All Population Groups

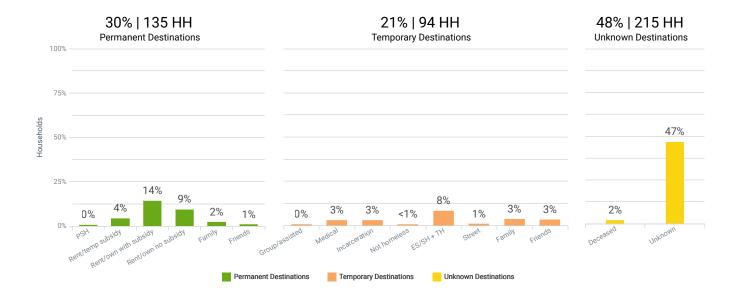
Percent and number of households in each population group, and percent and number of households in each population group that exited to permanent, temporary and unknown destinations.



Exits by Destination by Population Group

All Households | All Population Groups

Percent of households that exited to each destination within the permanent, temporary, and unknown destination types with filters for household type and population group.

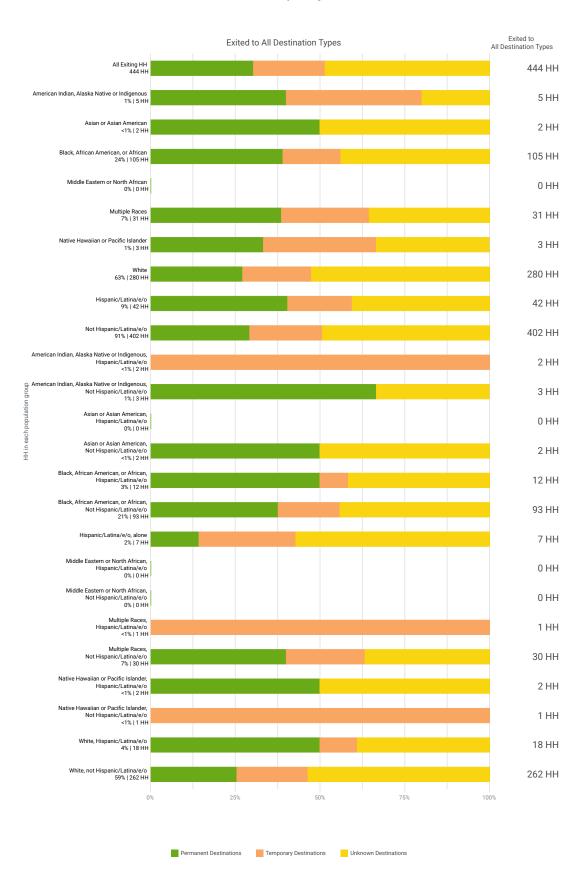


CoC Code: NY-510

Exits by Race and Ethnicity

All Households

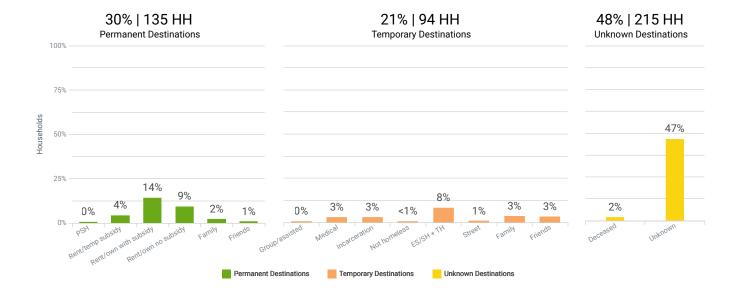
Percent and number of households in each race and ethnicity group, and percent and number of households in each group that exited to permanent, temporary, and unknown destinations.



Exits by Destination by Race and Ethnicity

All Households | All Race and Ethnicity Groups

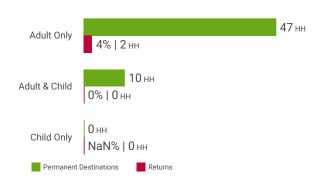
Percent of households that exited to each destination within the permanent, temporary, and unknown destination types with filters for household type and race and ethnicity group.



Returns to the Homeless System

Percent of households that returned to the homeless system within six months of exiting to a permanent destination. Results are shown for the exit cohort selected in the dropdown.

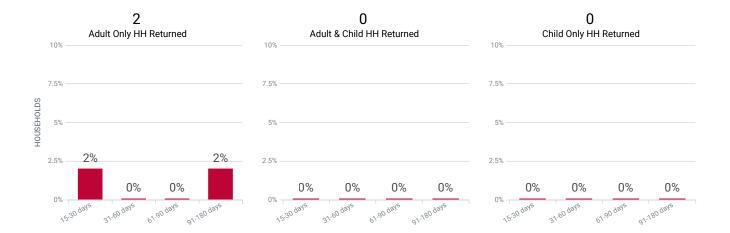




CoC Code: NY-510

Time Distribution of Returns

Number of households that returned to the homeless system after exiting to a permanent destination and the percent of households who returned within each of the defined time intervals. Results are shown for the exit cohort selected in the dropdown. Return rates are cumulative for the timeframes available for each cohort; only the oldest cohort has return rates for the full three-year period.

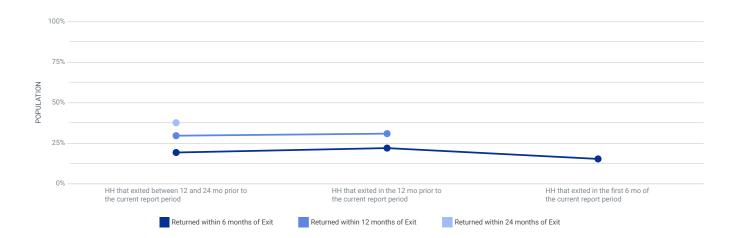


CoC Code: NY-510

Returns to the Homeless System Trend

All Households | All Population Groups

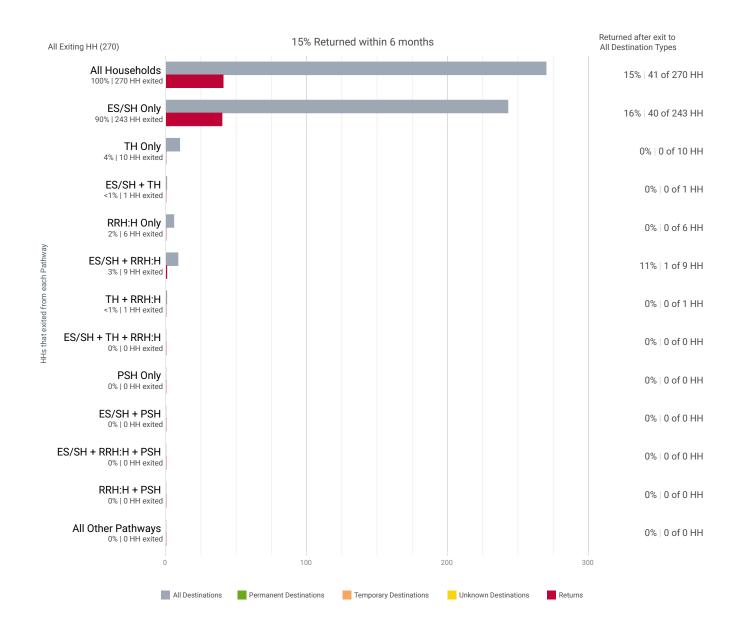
Percent of households that returned to the homeless system within 6, 12, and 24 months after exiting to a permanent destination. Returns are shown for all three cohorts in the dataset.



Returns by Pathway

All Households

Percent and number of households that returned to the homeless system within six months after exiting from each pathway, and the percent and number of households in each pathway group that returned. Results are shown for the exit cohort selected in the dropdown.

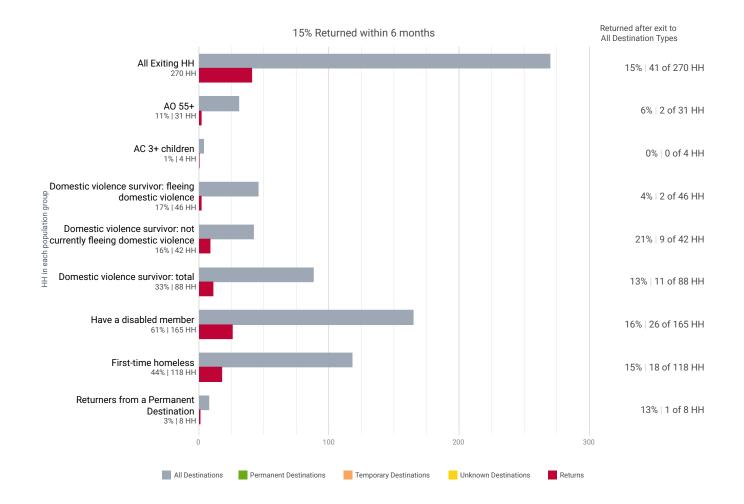


CoC Code: NY-510

Returns by Population Group

All Households | All Population Groups

Percent and number of households in each race and ethnicity group that exited the homeless system, and percent and number of exiting households in each group who returned within six months. Results are shown for the exit cohort selected in the dropdown.

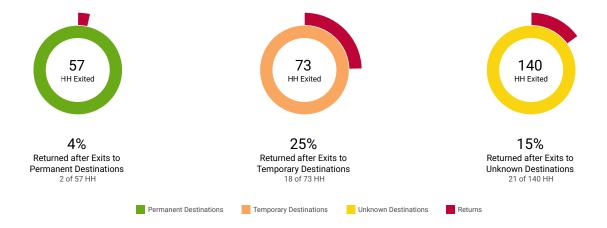


Returns by Destination Type by Population Group

All Households | All Population Groups

The percent of households that returned within six months of exiting the homeless system to permanent, temporary, or unknown destinations.

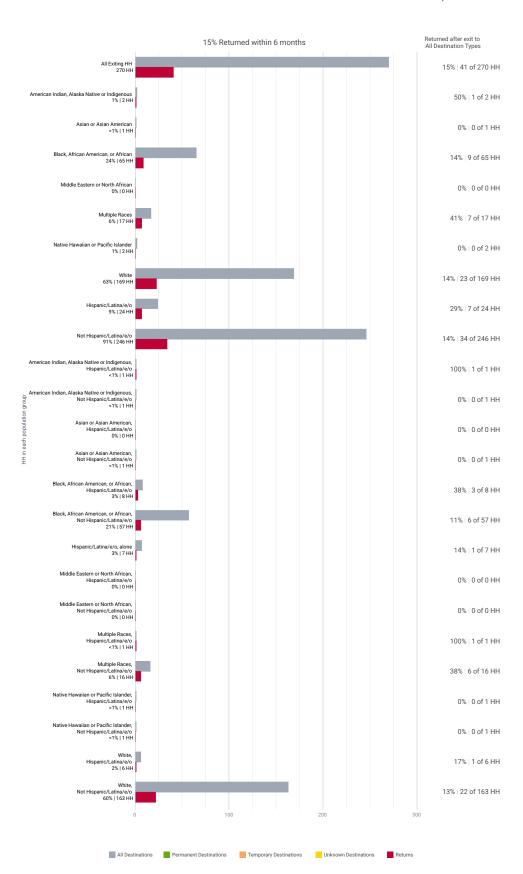
Results are shown for the exit cohort, household type, and population group selected in the dropdown.



Returns by Race and Ethnicity

All Households

Percent and number of households in each race and ethnicity group that exited the homeless system, and percent and number of exiting households in each group who returned within six months. Results are shown for the exit cohort selected in the dropdown.

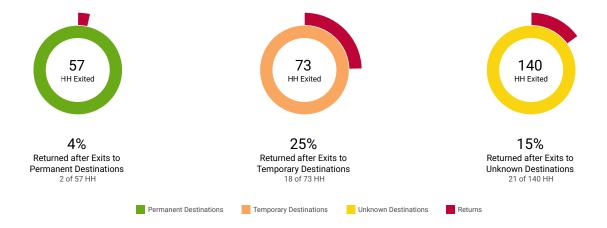


Returns by Destination by Race and Ethnicity

All Households | All Race and Ethnicity Groups

The percent of households that returned within six months of exiting the homeless system to permanent, temporary, or unknown destinations. Results are shown for the exit cohort, household type, and race and ethnicity group selected in the dropdown.

Report Period: 10/01/2022 - 09/30/2023



All Households Served in Shelters and Transitional Housing

Total counts and demographic characteristics for households, heads of household and adults, and total people that were served for the household type and project type selected in the dropdowns.





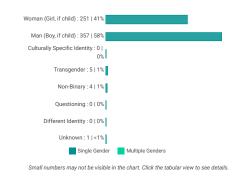
Heads of Household (HoH) and Adults



People

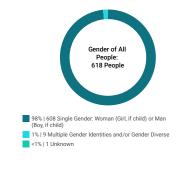
Gender of All People (Inclusive): 618 **People**

Number of people that identified with each gender, inclusive of people who identified with more than one gender. People who identified with multiple genders are counted in more than one category.



Summary: Gender of All People

Percentage of people that identified with a single gender of Woman (Girl, if child) or Man (Boy, if child) and people who identified with multiple gender identities and/or as gender diverse. People are counted in one category.



Submission Type: official

Demographics Overview

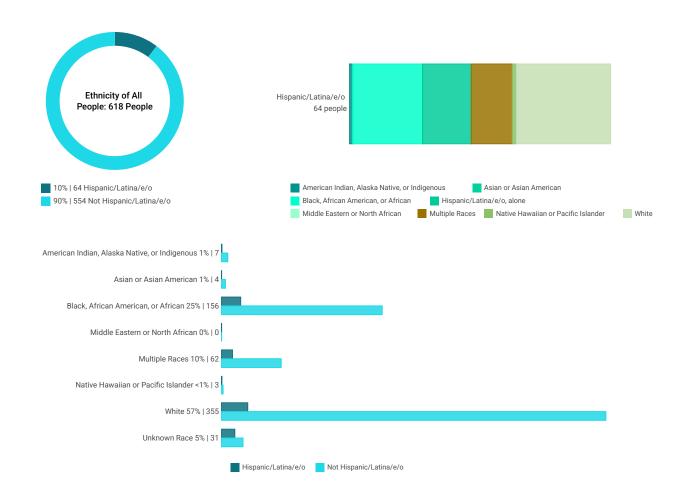
CoC Code: NY-510

Age of All Persons in Household: 618 People



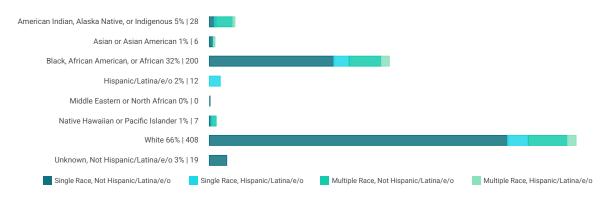
Race and Ethnicity of All Persons in Household: 618 People

This panel shows the percent and number of people in each ethnicity group, percent of Hispanic/Latina/e/o in each race group, and the number of people in each race group that either selected or did not select Hispanic/Latina/e/o ethnicity. Each person is only counted in one category per chart.



Single Race and Multiple Races: 618 People

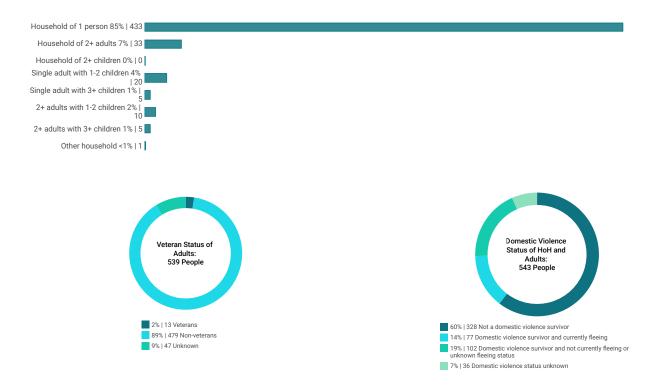
Number of people in each race group that selected a single race or multiple races, with and without selecting Hispanic/Latina/e/o ethnicity, and the percent of households that selected each race. People who selected multiple races are counted in more than one race category.



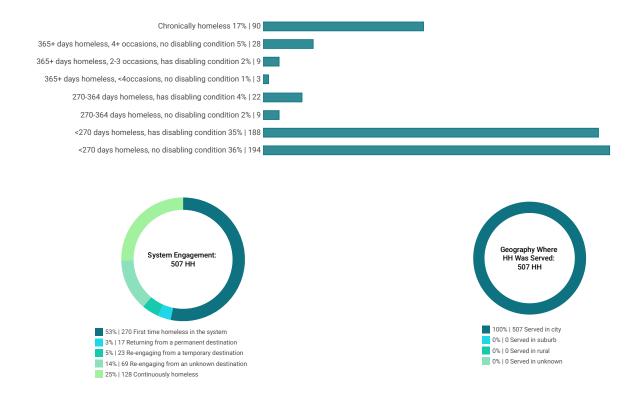
Small numbers may not be visible in the chart. Click the tabular view to see details.

CoC Code: NY-510

Household Composition: 507 HH



Chronic Homelessness and Disabling Condition of HoH and Adults: 543 People



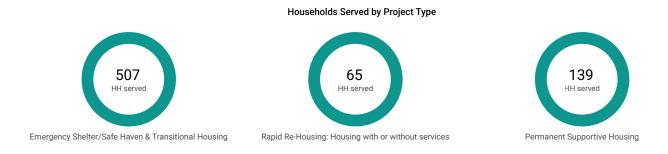
CoC Code: NY-510

Prior Living Situation for Households: 507 HH



Demographics Comparison

Comparison of demographic characteristics of households, heads of households, and adults served in Shelters & Transitional Housing, Rapid Re-Housing: Housing with or without services, and Permanent Supportive Housing.



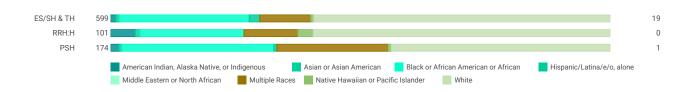
Gender of All People

Comparison among project types of the percentage of people served in each project type that identified with the gender selected in the dropdown menu, inclusive of all people who identified with that gender (left bar segment). The percentage of people who did not identify with the selected gender is shown in the right bar segment. Use the dropdown menu below to change the view to a different gender.



Race of All People

Comparison between project types of the percentage of people served that selected each race or selected Hispanic/Latina/e/o ethnicity alone. People who selected multiple races (with or without Hispanic/Latina/e/o) are counted in the Multiple Races category, and people who did not select any race or ethnicity are counted as Unknown. Each person is only counted in one category per chart.



Demographics Comparison

Ethnicity of All People

Comparison between project types of the percentage of people served that selected Hispanic/Latina/e/o ethnicity. People who did not select Hispanic/Latina/e/o, including unknown race and ethnicity, are counted as Not Hispanic/Latina/e/o. Each person is only counted in one category.



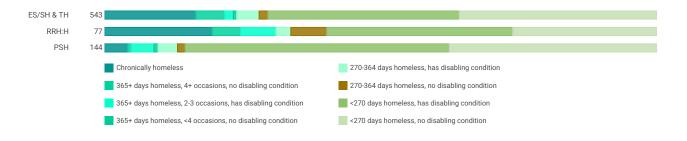
Veteran Status of Adults



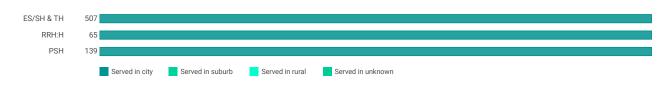
Domestic Violence Status of HoH and Adults



Chronic Homelessness and Disabling Condition of HoH and Adults



Geography Where Household Was Served



Demographics Comparison

Prior Living Situation for Households





The Mission of our Continuum of Care

Ithaca/Tompkins CoC NY-510 is a local community planning network of over 30 public, private, and not-for-profit agency partners with the mission of making homelessness rare, brief, and one-time in Tompkins County.

- Plan & organize community-wide effort to prevent & end homelessness
- Provide funding & support to not-for-profit agencies
- Promote access to supportive services & housing



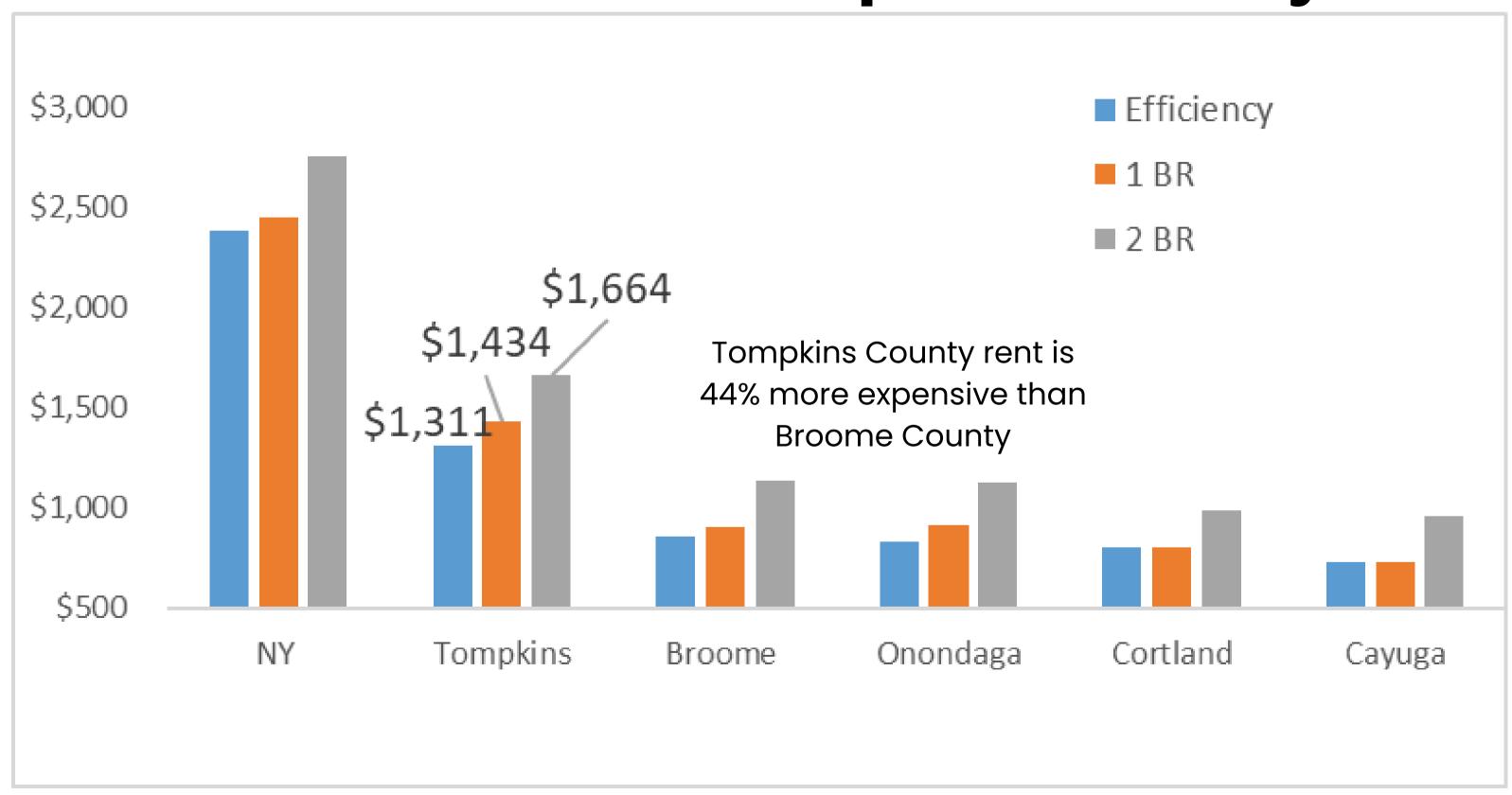
FY 2023 Income Limits Summary

FY 2023 Income Limit Area	Median Family Income Click for More Detail	FY 2023 Income Limit Category	Persons in Family							
			1	2	3	4	5	6	7	8
Ithaca, NY MSA	\$112,000	Very Low (50%) Income Limits (\$) Click for More Detail	37,150	42,450	47,750	53,050	57,300	61,550	65,800	70,050
		Extremely Low Income Limits (\$)* Click for More Detail	22,300	25,500	28,700	31,850	35,140	40,280	45,420	50,560
		Low (80%) Income Limits (\$) Click for More Detail	59,400	67,900	76,400	84,850	91,650	98,450	105,250	112,050

AMI & Rent in Tompkins County

	100%	80%	50%	30%
AMI	\$112,000	\$89,600	\$56,000	\$33,600
Affordable rent (30% of income)	\$2,800	\$2,240	\$1,400	\$840

AMI & Rent in Tompkins County



Housing across Tompkins County



4 out of 5

individuals who are currently homeless have no supportive beds to enter within our CoC.



56%

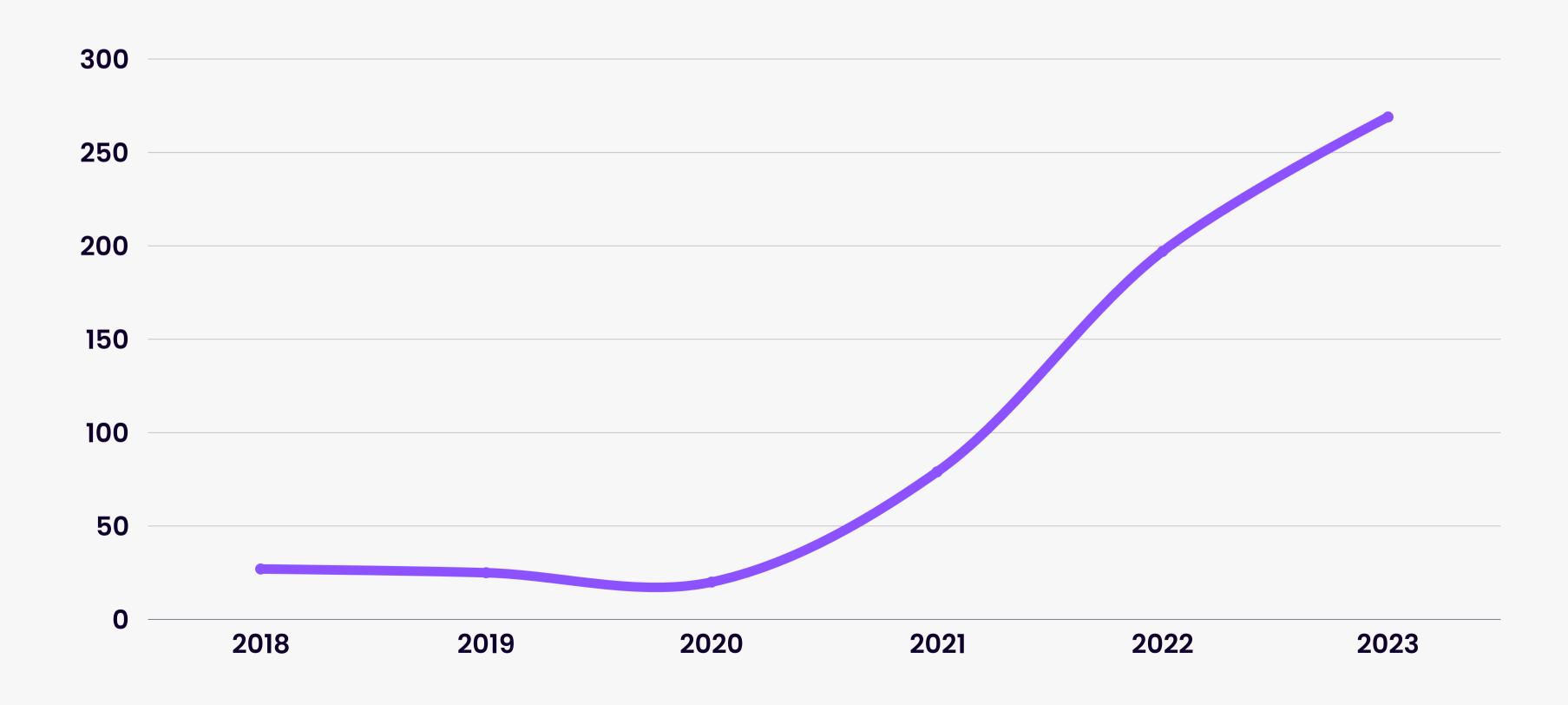
of renters in the city are costburdened with their rent.



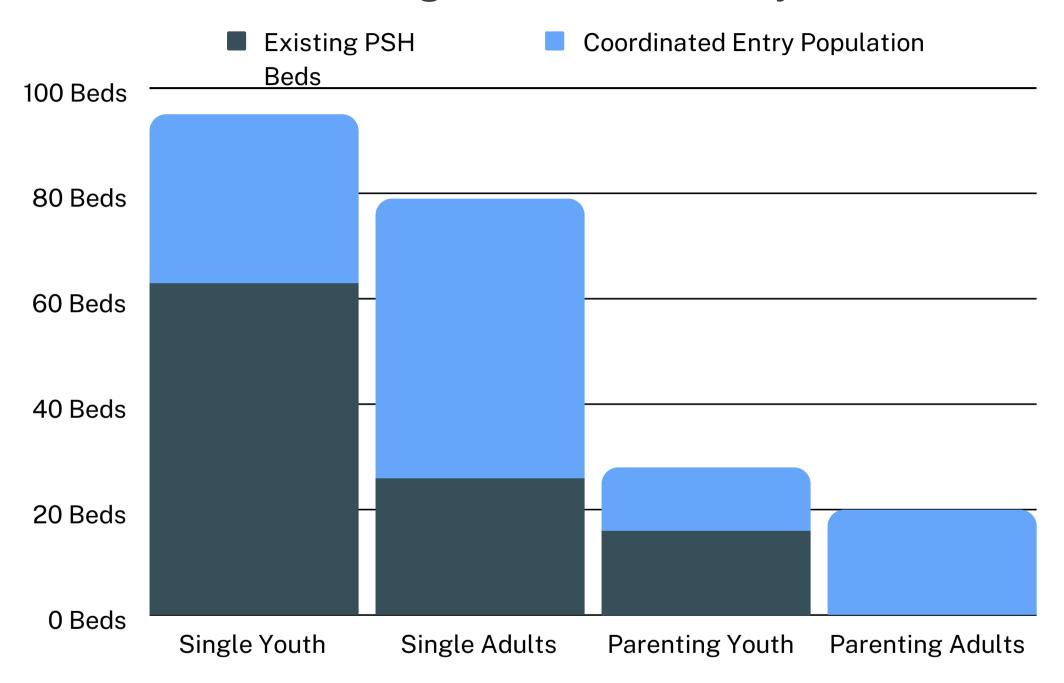
1 in 3

individuals who enter permanent housing return to homelessness within 24 months.

211 Eviction Related Calls



155 people seeking housing for themselves and their families through Coordinated Entry



We persistently lack the number of permanent beds needed to adequately serve adults in the homeless response system.

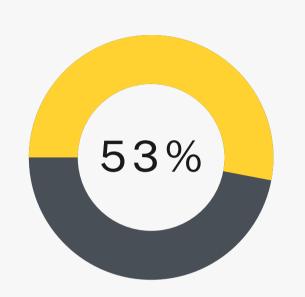
We are seeing a bottleneck effect.

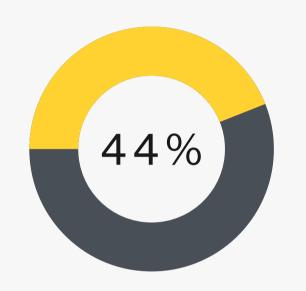
Low vacancy rates across all levels of affordable housing and high rent costs are fundamental barriers in moving people from homelessness to housing.

Interviews with CoC providers: even with increased access to subsidies, individuals experiencing homelessness can't find housing to move into.

IN THE LAST YEAR/12 MONTHS, DID YOU EXPERIENCE ANY OF THE FOLLOWING?

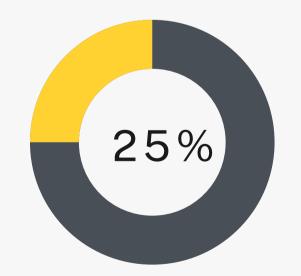




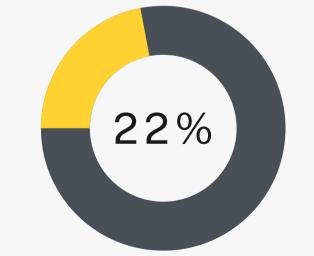


DOUBLED UP WITH FRIENDS
OR FAMILY FOR MORE THAN
A WEEK/7 DAYS

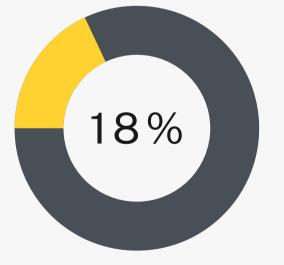
LIVED IN A PLACE THAT WAS DECLARED UNFIT FOR HUMAN HABITATION BY CITY/TOWN CODE ENFORCEMENT







LIVED IN A PLACE WHERE AN EVICTION WAS BROUGHT AGAINST YOU OR THE LEASE HOLDER



HAD SOME INVOLVEMENT
WITH THE CRIMINAL
JUSTICE SYSTEM

While the local population consists of 12.4% BIPOC, the Tompkins County shelter population consists of 48% BIPOC. The local unsheltered population is 22% BIPOC.

Population:





Sheltered:



From Here.

their last permanent address as 14850.

Displaced (couch surfing, condemned buildings).

Almost a quarter of respondents cited displacement due to eviction

76% reported the zip code of

Disabled, especially with increased episodes of homelessness.

Self-reports of disability jump from 49% to 84% with four or more episodes of homelessness

Engaging in resources.

Most have a long history of interactions with services, dating as far back as 2012.

Growing.

One-third were people experiencing homelessness for the first time.

2023 Point in Time Count

County sheltered PIT population is...

Housing with Supports

aka Housing First

breathing, food, water, shelter, clothing, sleep

PHYSIOLOGICAL NEEDS

health, employment, property, family and social abilty

SAFETY AND SECURITY

friendship, family, intimacy, sense of connection

LOVE AND BELONGING

confidence, achievement, respect of others, the need to be a unique individual

SELF-ESTEEM

morality, creativity, spontaneity, acceptance, experience purpose, meaning and inner potential

SELF-ASIJAUTDA-NOIT V.

SELF-ACTUALIZA-TION

morality, creativity, spontaneity, acceptance, experience purpose, meaning and inner potential

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confidence, achievement, respect of others, the need to be a unique individual

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health, employment, property, family and social abilty

PHYSIOLOGICAL NEEDS

breathing, food, water, shelter, clothing, sleep

Treatment first

Housing w/supports first

Making Progress



83 Permanent Supportive Housing Beds currently in the pipeline to be added to our system by 2025

The Home, Together: Tompkins Plan

Progress Report

Access to housing

Incentive Programs

Expanding Sector Capacity

- O1 A commitment to building 100 studio and 1-bedroom units of Permanent Supportive Housing.
- O4 Mitigation funds for business owners and landlords serving people with severe service needs.
- O7 Three enhanced, centralizedhousing navigator positions tosupplement existing outreach.

- **D2 Low-barrier shelter** that removes pre-conditions and uses a traumainformed approach to safety.
- O5 Other incentives for community members such as shopping cart exchanges and cash for trash
- O8 Paid board positions for people with lived experience to monitor and approve projects.

- O3 Using a "housing surge" strategy to quickly move people into housing/shelter.
- O6 Easy access move-in packages and assistance for people moving from homeless to housed
- O9 Professional development opportunities for people with lived experience.

Thank you!



What does "housing first" mean?

PERMANENT HOUSING WITH
RIGHTS OF TENURE AS QUICKLY
AS POSSIBLE TO PEOPLE
EXPERIENCING HOMELESSNESS
ALONGSIDE SUPPORTIVE SERVICES



STAIRCASE METHOD

Permanent housing is a reward at the end of successful completion of steps, including sobriety, earning income, and "graduating" from transitional housing,

Before Housing First



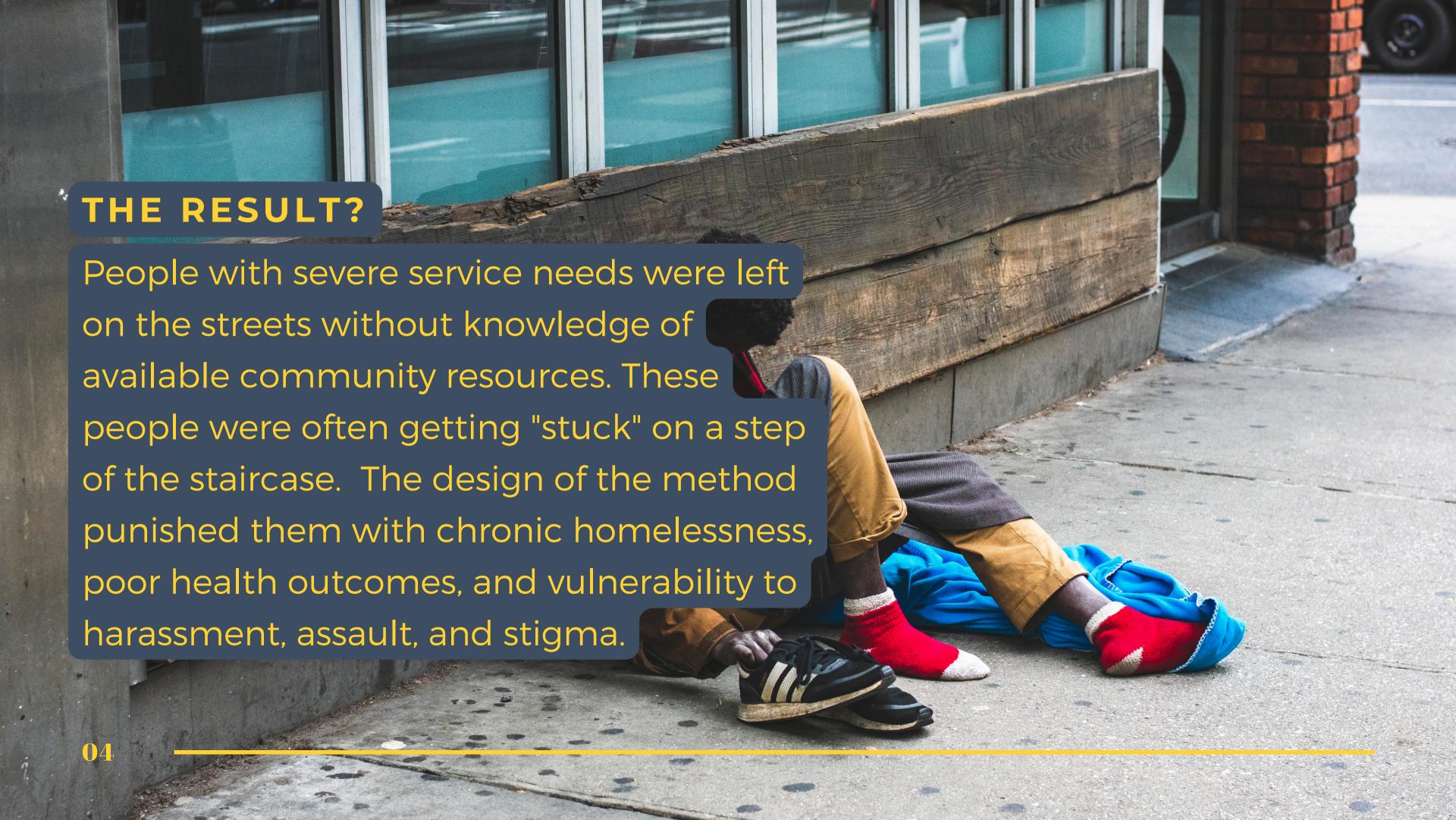


EXHIBIT 2.1: PIT Estimates of Individuals Experiencing Homelessness By Sheltered Status, 2007-2020 647,258 630,227 550,996 395,140 355,212 213,073 204,855 215,995 212,218 205,834 199,159 203,127 209,148 205,616 198,008 173,441 178,077 151,041 152,806 157,204 2008 2012 2015 2017 2020 2016 2018 Unsheltered Individuals All Homeless People — Sheltered Individuals

Homelessness is on the rise

Homelessness and housing poverty is a **crisis** across the country- a crisis that stems from **decades of underinvestment in affordable**housing and healthcare, and one that demands urgent action.

For the first time, in 2020, unsheltered homelessness exceeded sheltered homelessness among individuals,

MAJOR EVALUATIONS

CANADA CONDUCTED THE WORLD'S LARGEST STUDY ON HOUSING FIRST ACROSS FIVE CITIES AND OVER 2,000 PARTICIPANTS.

THE STUDY FOUND THAT **HOUSING FIRST...**

RAPIDLY ENDS HOMELESSNESS

62% of participants were housed the whole time compared to 31% of SM participants

IS A GOOD INVESTMENT

For individuals with the highest costs at study entry, every \$10 invested in Housing First services resulted in an average savings of \$21.72

CAN IMPROVE QUALITY OF LIFE

Housing stability, quality of life, and community functioning outcomes were more positive for housing first participants

The goal of a successful housing first project is to <u>support positive supportive housing</u> <u>outcomes</u> where people can:

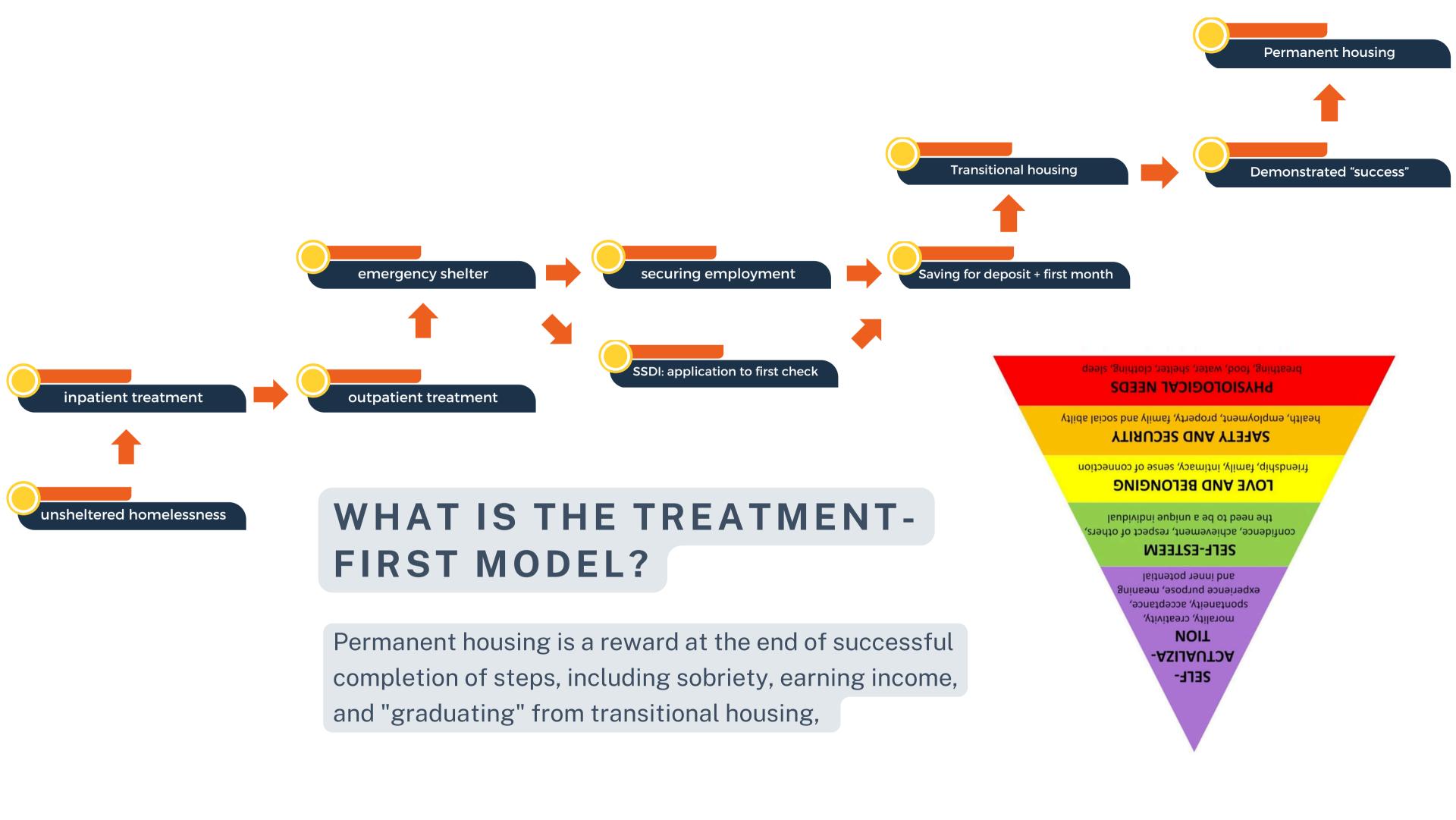
- 1.stay housed
- 2. have social and community connections
- 3. be satisfied with the services and housing
- 4. improve their physical and mental health
- 5. increase their income and employment

How does it work? Housing First,



then services second.





WHAT IS THE HOUSING FIRST MODEL?

SELF-ACTUALIZA-TION

morality, creativity,
spontaneity, acceptance,
experience purpose, meaning
and inner potential

SELF-ESTEEM

confidence, achievement, respect of others, the need to be a unique individual

LOVE AND BELONGING

friendship, family, intimacy, sense of connection

SAFETY AND SECURITY

health, employment, property, family and social abilty

PHYSIOLOGICAL NEEDS

breathing, food, water, shelter, clothing, sleep



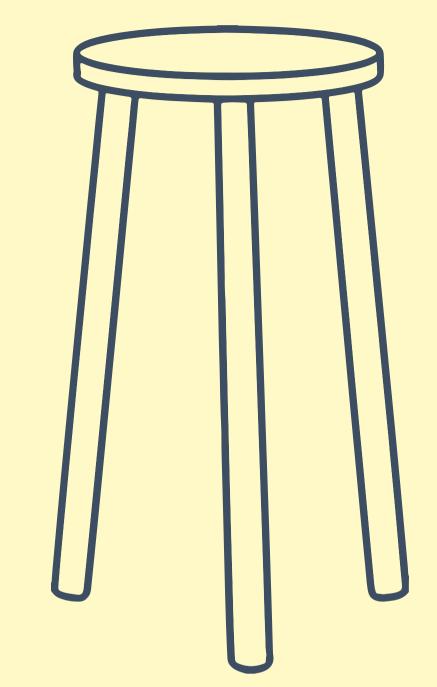
Project Design

Housing is affordable

Tenants are involved in planning

Clear roles, responsibility, and communication

Partners are **engaged with community**



Supportive Services

Services are voluntary, customized, and comprehensive

Staff connects tenants to services and mainstream benefits

Staff supports tenants in developing connections to community

Housing Management

Tenants are **educated on their rights and responsibilities** as leaseholders

Tenants **move into housing quickly**

Staff works closely with service providers and landlords to help sustain housing Staff ensure that unit remains in good condition and receives maintenance



Supportive housing, however, should not be isolated from the larger community. A project's relationship to the community adds a vital fourth leg, turning the stool into a community table at which supportive housing providers must have a seat.

This includes:

Access to meaningful leadership opportunities for tenants

A coordinated screening process as a part of the larger community

Giving tenants choice from a variety of housing and neighborhoods

Integrating supportive housing into community planning

Homeless and Housing Needs Assessment: Findings and Recommendations



Agenda

Our discussion points for today

01	Definitions and Methodology

02 Data

03 Recommendations

Questions?

The Mission of our Continuum of Care

Ithaca/Tompkins CoC NY-510 is a local community planning network of public, private, and non-profit partners with the mission of making homelessness rare, brief, and one-time in Tompkins County.

Through this work, we:

Organize a community-wide effort to prevent and end homelessness

Provide funding and support to non-profit agencies

Promote access to supportive services and housing

Definitions



How do we define homelessness?

In our Continuum of Care, we follow HUD's definition of literal homeless which when an individual is sleeping in a place not meant for human habitation (outside, in a car, etc.) or in our emergency shelter through DSS. Individuals who are fleeing domestic violence are also considered homeless.

How do we define chronic homelessness?

An individual who has a disabling condition and has been continuously homeless for 1) at least 12 months or 2) had at least 4 occasions of homelessness totaling 12 months.

How do we define permanent housing?

Private or supportive housing where tenants can live indefinitely

How do we define supportive housing?

Affordable housing where the tenants have access to support services in addition to housing.

Methodology

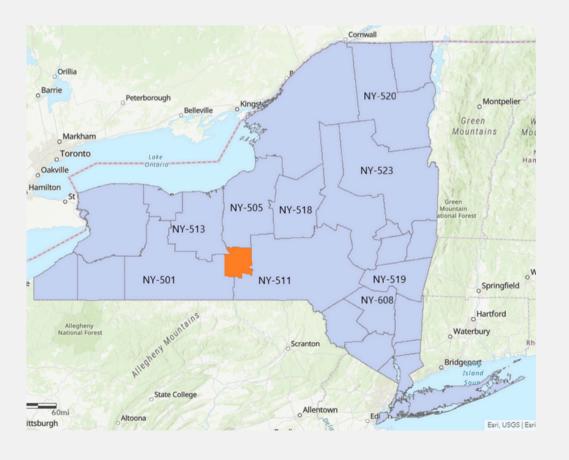
Where did we find this data?

Deep data dive

- Point in Time Count (PIT Count)
- Housing Inventory Count (HIC)
- Annual Performance Report (APR)
- System Performance Measures (SPM)
- Homeless Management Information System (HMIS)
- Other assessments

Compared data to 9 CoCs: those surrounding Tompkins County, those with similar population sizes, and those with similar geographic make up.

Qualitative interviews with stakeholders (N=11) and people with lived experience (N=18)



Primary Data Observations



Average length of stay in our emergency shelter has increased.

For FY2020, the average length of stay for all households was 91 days.



Returns to homelessness in NY-510 are the highest of our comparable CoCs.

32% of individuals who exited to permanent destinations returned to homelessness within 24 months.



First Time Homeless and Chronic Homelessness

Fewer first-time homeless, more chronically homeless.

45.1 % of our homeless population in 2020 were chronically homeless individuals.

2021 SNAPSHOT: 122 PEOPLE, 22 BEDS

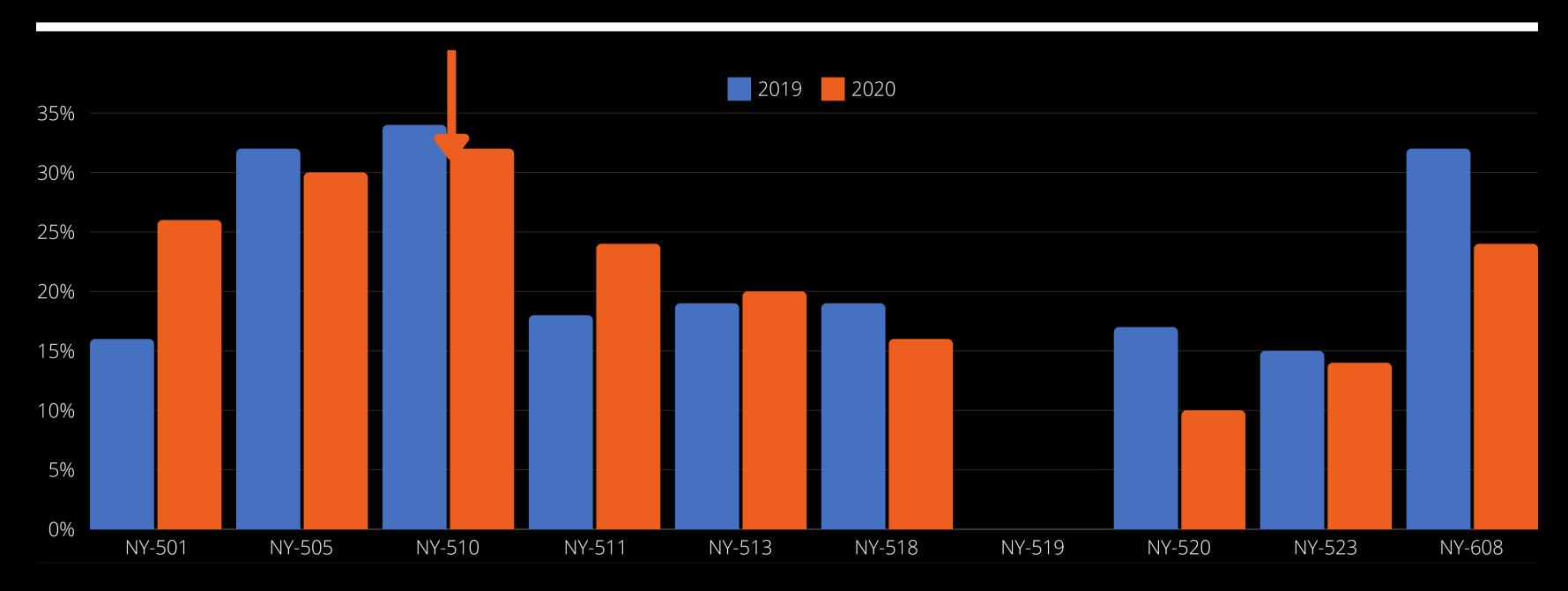


We are seeing a bottleneck effect across our supportive housing programs, and low-cost housing in Tompkins County generally.

Low vacancy rates across all levels of affordable housing and high rent costs are a fundamental barrier in moving people from homelessness to housing.

Interviews with providers across our CoC reveal that even with increased access to subsidies, individuals experiencing homelessness can't find housing to move into.

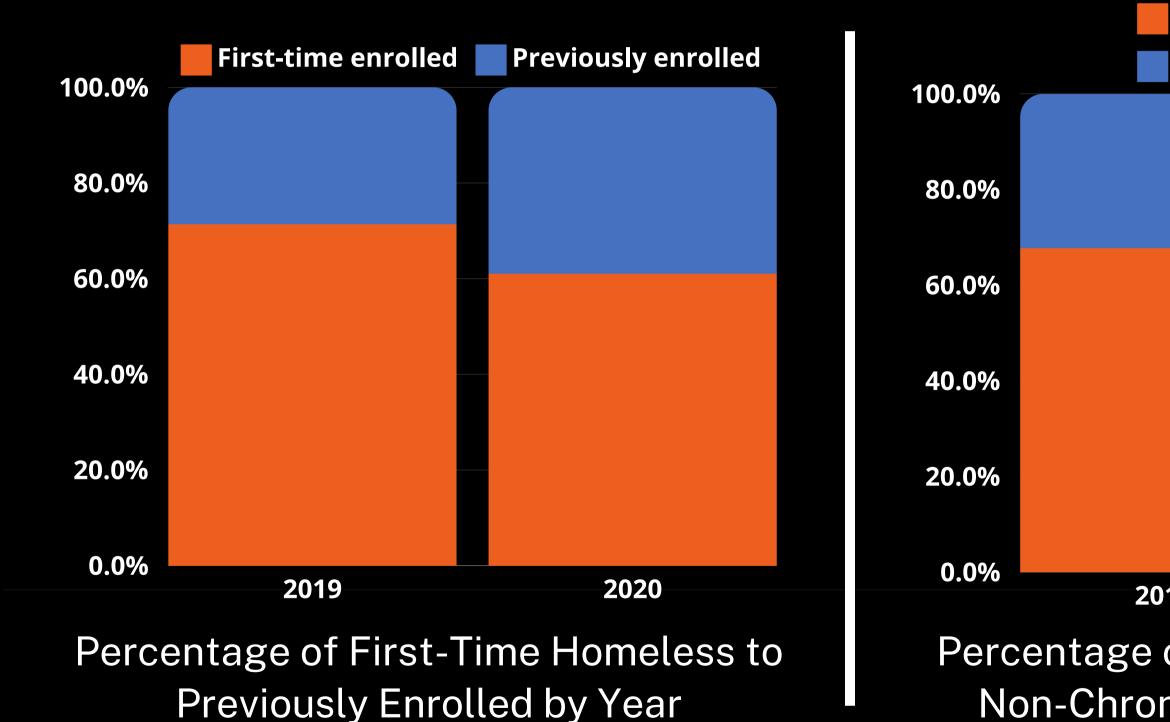
Returns to Homelessness

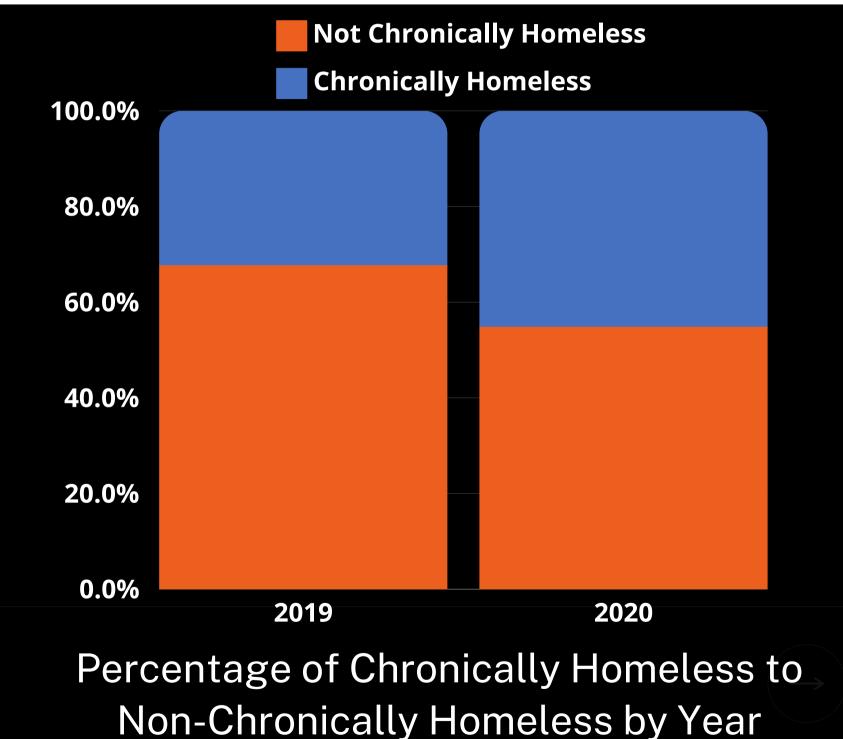


Percent of returns to homelessness in 24 months, 2019 and 2020



Types of Homelessness







What is causing these trends?

Our low-cost housing stock is critically low.

Individuals experiencing homelessness are having trouble both accessing and maintaining housing and services.

Projects funded through our CoC are constrained in their capacity to adequately serve our homeless population.

Other data observations



Considerations for couch-surfers

Couch surfers represent a sizeable population at high risk for homelessness and are not served or counted by our CoC despite the likelihood that they will experience continued homelessness.

Diversion efforts in our CoC require individuals to double up if they have somewhere to do so, but there are no targeted outreach efforts to serve this population before they need emergency shelter.

Racial Disparities

Black and African-American and Hispanic/Latino households are disproportionately represented in our homeless population.

Black and African-American adults in particular were more likely to return to homelessness than households led by white adults.

Considerations for youth

Interviewed youth indicated that they have a lack of knowledge of resources and are resistant to utilizing the emergency shelter, leading them to double up with friends or other non-relatives.

Recommendations

01	Create more Permanent Supportive Housing (PSH)	PSH has proven effective at disrupting the cycle of homelessness.
02	Build more affordable housing facilities, especially SRO (single room occupancy) units.	More low-cost housing and supportive housing units are essential for us to have a functioning Continuum of Care.
03	Fund enhanced housing navigation support.	The process for accessing and keeping subsidies, as well as navigating DSS requirements, can be difficult for some individuals to manage.
04	Heighten outreach to homeless youth, people of color, and couch surfers.	Each population has specific needs that are not adequately supported by our current safety net.
05	Expand the capacity of our Emergency Shelter.	The emergency shelter in Tompkins County is insufficiently sized for the volume of need.

Recommendation 1: Permanent Supportive Housing (PSH)

What is PSH and how does it work?

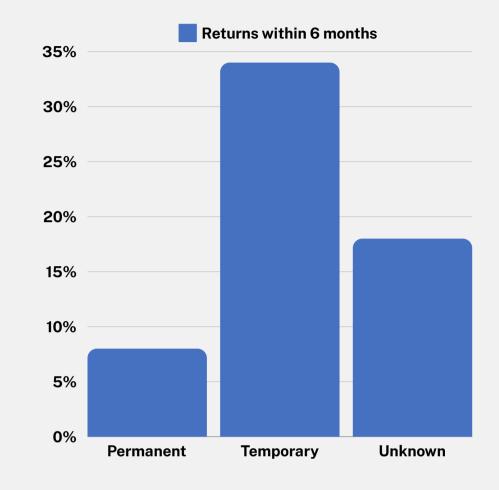
Permanent Supportive Housing is subsidized housing with no end date that supports formerly homeless individuals with monthly case management.

PSH disrupts the cycle of homeless by introducing beds into our CoC and offering people the supports they need to reunify with loved ones and find gainful employment.

What does the data say?

Households leaving to temporary destinations were much more likely to return to homelessness (35%) than those exiting to permanent destinations.

While this trend held true across every group, it was most pronounced for Black and African-American Households.



Percent of exits who returned within 6 months

Why do we recommend building more PSH?

Building more PSH addresses all three primary findings as it is creating available beds that are accessible and adequate to meet the needs of our homeless population. It also helps us to meet our racial equity goals by providing a solution that works for Black and African-American households.

Recommendation 2: Other low-cost housing, especially SROs.

What is low-cost housing and how will it impact homelessness?

Low-cost housing adds beds into our housing market where people can use the subsidies they acquire through Rapid Rehousing programs.

SROs, or Single Room Occupancy units are especially important in addressing both affordability and housing needs for homeless individuals, specifically adult-only households who have poorer outcomes in our CoC.

What does the data say?

The 2016 Housing Strategy for Tompkins County proposed the development of 100 Single Room Only (SRO) beds reserved for households earning under 30% of the Area Median Income (AMI). As of the 2020 Housing Snapshot, only 4 SRO beds had been developed.

FY2020 Adult- Only Households	FY2020 Adult and Child Households
473 Households	53 Households
87 days homeless on average	71 days homeless on average
8% returned to homelessness	0% returned to homelessness

Why do we recommend building more low-cost housing?

Low-cost housing addresses the bottleneck effect, and increases the availability of housing. SRO units also address this need and specifically target the unique needs of our adult-only households.

Recommendation 3: Enhanced Housing Navigation

What is "enhanced housing navigation"?

Enhanced housing navigators would provide intensive case management, helping homeless individuals navigate the process of getting into shelter, seeking out services, and ultimately entering and sustaining permanent housing.





What does the data say?

Both stakeholders and interview participants mentioned agency rules and requirements, and the difficulty of navigating the social services system, as key reasons people live in the encampment instead of going to the emergency shelter.

All of the interviewed individuals said they wanted to get into housing, but felt they did not have the options and support necessary, or they were unable or unwilling to navigate the rules and requirements to do so.

Why do we recommend having more enhanced housing navigators?

Based on qualitative interviews, navigating the system to attain housing support is challenging, especially for homeless individuals. Having intentional, funded navigator positions may help to address chronic homelessness in our community.

One stakeholder said,



"I see Tompkins County as being very service rich. There are a lot of opportunities to get services. The barrier is more a fear or reluctance to access services because of distrust with the system. There is a difficulty of accessing services without an advocate. It's so decentralized. You have to go to a different place for different things - clothing, food, health care, to apply for services, and you're constantly jumping through hoops. It causes frustration and people give up. It's easy for services to say 'they didn't follow through,' but it's literally impossible. Either have one location where service providers can be in one space, or have a case manager that can either transport and do everything from A to Z to help someone through whole process. Doing it alone is completely overwhelming and next to impossible."

Recommendation 4: Heighten outreach to homeless youth, people of color, and couch-surfers.

What does targeted outreach accomplish?

There is potentially a large population of people who are not being effectively served by the current homeless and housing system.

Homeless youth and people of color are more likely to double up or couch-surf than utilize the emergency shelter. Targeted outreach could help us divert people from homelessness into permanent housing and other supportive resources before they enter our shelter.

What does the data say?

Stakeholders frequently remarked on the group of homeless people relying on couch-surfing for shelter and suggested that the group is typically young and/or people of color.

Estimated Number of Couch-surfers in Tompkins County

Of the 530 people served by the emergency shelter system in FY2020, **179 reported coming from a couch-surfing situation.**

188 independent youth aged 18-24 are estimated to be couch-surfing

910 people in Tompkins County are living in a non-relative's household

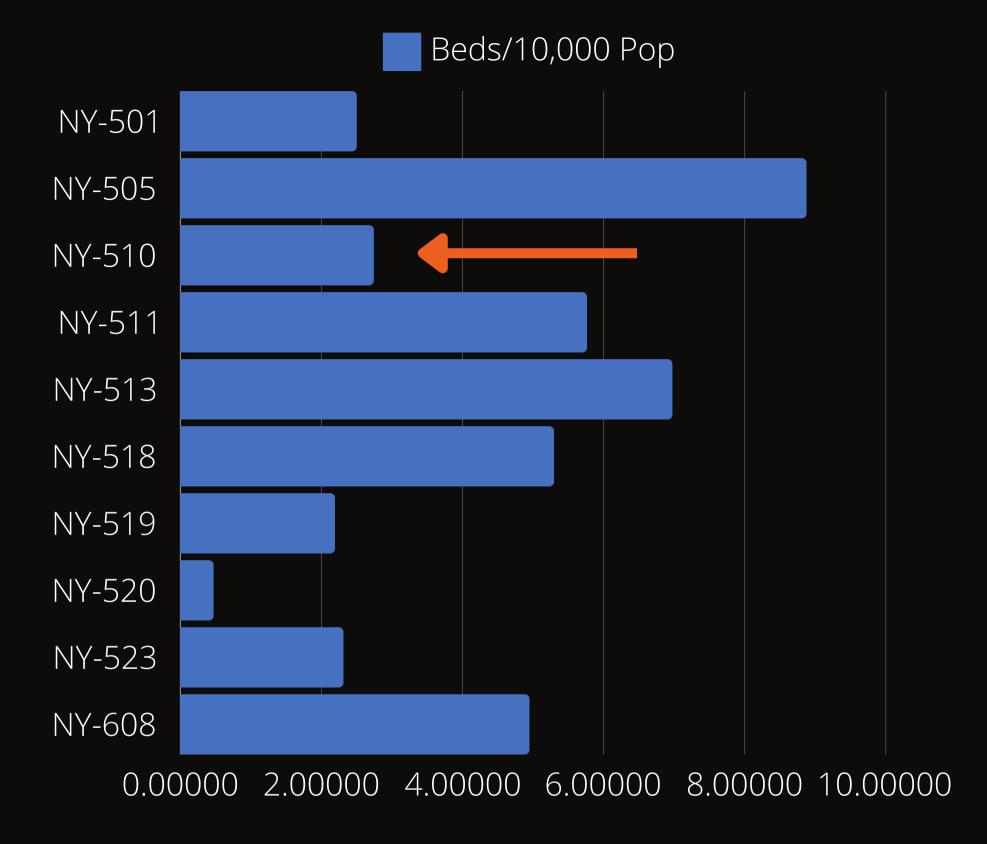
Why do we recommend targeted outreach?

Although our current system implicitly requires couch-surfing, there are little to no funded diversion efforts to keep this population from becoming homeless. Targeted outreach addresses the accessibility of services for a large and growing number of people at-risk of homelessness.

Recommendation 5: Expand the capacity of our Emergency Shelter

What does the data say?

St. John's Community Services provides 20 beds in their facility, and the Advocacy Center has 9 emergency beds. Both facilities are constantly at or past capacity, requiring the use of about 60 overflow beds in local hotels and motels.



Number of Emergency Beds per 10,000 population, 2020

Recommendation 5: Expand the capacity of our Emergency Shelter

(continued)

What does expanding shelter capacity do?

Increasing the number of beds in our emergency shelter as well as the number of staff would help to increase client contact, enhancing service delivery and case management. This would help mitigate the increased length of stay that we have seen in recent years and allow more focused movement into permanent housing.

Why do we recommend expanding shelter capacity?

The emergency shelter in Tompkins
County is insufficiently sized to meet
the needs of our unhoused population.
Increasing capacity allows for more
consistent, site-based case
management and could contribute to
better outcomes for indivduals
utilizing the shelter.



Continuum of Care Response



Planning

Cross-Sector Collaboration

Time Limited, Focused Committees

Continuum of Care Committees directly align with the recommendations of the report. Committees have specific areas of focus and measurable goals.



Real-time, Quality data

A Commitment to Data

The Continuum of Care is invested in becoming a data-driven community. The CoC is offering increased training and access to local data.



Learning from each other

Create Opportunities to Learn Alongside People With Lived Experience

The Continuum of Care offers opportunities in all of its committees for People with Lived Experience. The CoC is expanding peer to peer learning through hearing from other communities about leading practices in their CoCs.

Thankyou!





HOMELESSNESS & HOUSING NEEDS ASSESSMENT FOR TOMPKINS COUNTY

A REVIEW OF DATA, OPPORTUNITIES, AND BARRIERS, SUMMARY REPORT

PREPARED FOR: Human Services Coalition of Tompkins County MARCH 9, 2022

Prepared by:
LISA HORN, OWNER/PRESIDENT
HORN RESEARCH LLC

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Horn Research would like to thank the many stakeholders and individuals who shared their thoughts and feedback for this assessment. Without their generous help, this project would not be possible. Special thanks goes to Liddy Barger, from the Human Services Coalition, for her support and patience over the course of the project.

Executive Summary

In the fall of 2021, the Human Services Coalition of Tompkins County contracted with Horn Research to analyze the homeless and housing system in the NY-510 (Ithaca/Tompkins County) Continuum of Care (CoC). The project was designed to assess the overall need for housing for unhoused individuals in Tompkins County, and the types of housing and support services most suited to the need.

Rates of Homelessness

Comparative data show that Tompkins County has a high rate of homelessness per capita than other CoCs in the state. Data from the homeless management information system (HMIS) indicate the county has had increasing difficulty moving homeless households to permanent destinations. In addition, more people are cycling in and out of homelessness than in the past. These challenges are most pronounced for adult-only households. Overall, households with children generally fare better within the homelessness system, exiting more quickly to permanent destinations and returning to homelessness less often. Race, ethnicity, and age seem to be related to the type of homelessness experienced, the path out of homelessness, and the likelihood of returning to homelessness.

Resources and Challenges

Despite having a rich and robust human services community, the assessment found that Tompkins County has deficits along the housing continuum. The emergency shelter in Tompkins County is insufficiently sized and structured to meet the needs of all the unhoused people in the county. The bulk of people seeking emergency shelter

I JUST WANT TO GET INTO HOUSING AND GET A JOB. THAT'S ALL I WANT.

are housed in local motel rooms throughout the year, leaving them isolated from support services. A significant portion of people exiting the shelter and motels return to homelessness, particularly those who exit to temporary destinations.

The county is also home to a sizable population of people who are either living in encampments or couch-surfing. People living in the encampments are often either resistant to using the emergency shelter or disallowed from receiving services. Qualitative information from young couch-surfers indicate they have a lack of knowledge of resources and are also resistant to utilizing the emergency shelter.

The assessment found that both transitional housing and permanent supportive housing (PSH) in the county housing is effective at disrupting homelessness in Tompkins County. Despite these successes, the assessment found that the county has an insufficient number of transitional and permanent supportive beds to meet the need.

The rapid rehousing program (RRH) has offered assistance to less vulnerable households who likely would not be eligible for other supportive housing services. Households that are currently homeless could use additional support finding housing in conjunction with receiving RRH funding. In addition, increasing availability of affordable housing could increase the impact of RRH overall.

Housing subsidies and public housing are in short supply in the county. The wait time for receiving a housing choice voucher or gaining access to public housing is more than two years. In addition to the wait for a voucher, stakeholders indicated the quality and availability of housing accepting subsidies is limited. People with lived experience shared that the process for accessing and keeping subsidies can be difficult to manage.

The county has a lack of available, affordable permanent housing which contributes to long lengths of stay in the shelter, and frequent returns to homelessness. Low vacancy rates and high rent costs are a fundamental barrier in moving people from homelessness to housing.

THERE IS NOT ENOUGH AFFORDABLE HOUSING HERE, YET LUXURY APARTMENTS SIT EMPTY.

Opportunities

There are several possible approaches the county could take to successfully address homelessness.

- Creating a new low-threshold shelter, or shifting the current shelter to a low-barrier shelter, could provide a bridge for people living in the encampments to access permanent housing.
- In the 2016 Housing Strategy, the county identified a need for 100 single room only (SRO) beds.
 To date, only four SROs have been built. Investing in the creation of SROs, or other similar type
 of housing, could address the needs of a large number of the currently homeless individuals and
 households in the county.
- There is potentially a large population of people who are precariously sheltered, and are not effectively being served by the current homeless and housing system. Outreach to young people and people of color, in particular, to identify those most at risk for homelessness, or in unsafe living conditions, could prevent longer-term, negative outcomes.
- Some navigational support is provided to homeless households by volunteers, and other
 community service providers, but intentional, funded navigator positions coupled with
 coordinated outreach could better serve clients in need. In addition, providing intensive case
 management support and housing assistance to individuals in the emergency shelter may
 address the cyclical homelessness common to the population.
- Recently added PSH has offered housing, and hope, to the county's unhoused population.
 Additional PSH could be helpful, particularly with support focusing on mental health, trauma,
 and other physical health conditions. Increasing the capacity of local housing and service
 providers will be necessary to increase PSH.
- The creation of additional, affordable housing units is vital to disrupt the homelessness cycle.

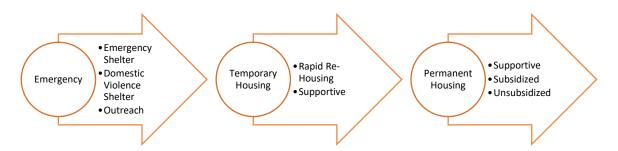
Introduction

In the fall of 2021, the Human Services Coalition of Tompkins County contracted with Horn Research to analyze the homeless and housing system in the NY-510 (Ithaca/Tompkins County) Continuum of Care (CoC). The project was structured to assess the overall need for housing for unhoused individuals in Tompkins County, and the types of housing and support services most suited to the need.

Housing Continuum

The CoC system is designed to promote community-wide commitment to the goal of ending homelessness. To that end, the CoC plans for, and provides, housing resources through overseeing the Homeless Management Information System (HMIS), and submitting an application for CoC program funding through HUD's annual Program Competition.

The housing continuum reaches from homeless to housed, and includes several types of housing including emergency shelter, supportive housing, and subsidized and unsubsidized housing. Tompkins County has programs and organizations providing housing and services along the entire continuum.



The primary goal of this assessment is to identify the gaps and needs within the housing system, and to identify the types of housing and programs necessary to end homelessness.

Methodology

Horn Research engaged a mixed-method approach for the assessment. A thorough analysis of available quantitative data was conducted, including a review of information from Tompkins County's HMIS, the Point in Time (PIT) counts, the Housing Inventory Count (HIC), Annual Performance Reports (APR), System Performance Measures (SPM), Census data, and other community assessments. The most recent data available was used for the report¹. Qualitative data was collected from community stakeholders (N=11, referred to as "stakeholders" in the report), and people with lived experienced, including those who were currently and recently houseless (N=18, referred to as "interview participants" in the report.) Interviews were conducted using semi-structured interview guides (Appendix A). Interview participants with lived experience were offered an incentive of \$25 in appreciation for their time and feedback.

Report Details

Tompkins County's CoC is uncommon in that it covers a single county, is relatively small in population, has both rural and urban/suburban areas, and is home to a large population of college students. Despite the county's unique CoC population, other CoCs were examined and compared to Tompkins County's to provide perspective on the county's strengths and weaknesses. The comparative CoCs were selected

¹ HMIS: FY2020 (10/01/2019 - 09/30/2020), PIT: January, 2020, HIC: 2020, APR: FY2020 (10/01/2019 - 09/30/2020, SPM: FY2020 (10/01/2019 - 09/30/2020)

because they were either within the same geographic region, or were similar in population size or geographic type. The list of comparison CoCs is found in Appendix B.

The report begins with an overarching review of homelessness and system usage statistics, including a system gap analysis. The following sections are structured to reflect the continuum of housing in the county: unsheltered, emergency shelter (ES), transitional housing (TH), permanent supportive housing (PSH), subsidized housing, and affordable housing. Each point along the continuum is described through an analysis of available quantitative data and contextual information from stakeholders and interview participants on the gaps, needs, and barriers in the housing system. Where possible, demographic details are explored to help identify underserved populations.

Rates of Homelessness and System Usage: Comparative Data

One way of understanding the extent of homelessness in Tompkins County is to compare data with other communities. Rates of homelessness, length of stay in emergency shelter, and returns to homelessness, are all key indicators to consider when analyzing the county's homelessness landscape.

Rates of Homelessness

The number of homeless people can be found in two data sources: the number of people counted in the

PIT, which offers a view of how many people are homeless at any given time, and the number of people in the HMIS, which provides the year-round total number of people who were homeless.

The most meaningful way to compare the number of homeless people is in relation to the general population. Homelessness rates are generally presented as the number of people who are homeless out of every 10,000 people in the population.

Tompkins County has the third highest rate of homelessness per 10,000 population of comparable and surrounding CoCs using both the PIT and HMIS data sources². For the PIT, Tompkins County had a rate of 12.6 homeless people per 10,000 total population. Only NY-519 (Columbia and Greene Counties) and NY-608 (Kingston/Ulster County) had higher rates of homelessness based on the PIT. NY-519 is largely rural, but has a total population similar to Tompkins' NY-510. NY-608 has a significantly larger population, but is similar to Tompkins in that it has an urban center surrounded by rural areas and is a single county CoC.

The homelessness rate of all people served by emergency shelter and transitional housing throughout the year in Tompkins County was 54.5 per 10,000 population³. NY-505 (Syracuse, Auburn/Onondaga, Oswego, Cayuga Counties) and NY-608 (Kingston/Ulster County) were the only comparative CoCs with similar or higher rates of total homeless people. *Length of Stay*

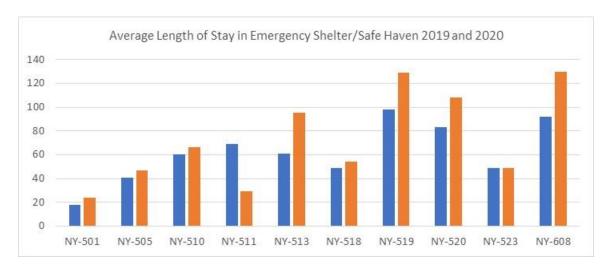
Point in Time
24.1
15.5
12.6
11.5
9.2
8.4
8.3
7.1
6.4
4.6
Year Round
All Served by
, oc. rea w,
ES, SH, TH
•
ES, SH, TH
ES, SH, TH 55.1
ES, SH, TH 55.1 54.5
ES, SH, TH 55.1 54.5 54.5
ES, SH, TH 55.1 54.5 54.5 38.2
ES, SH, TH 55.1 54.5 54.5 38.2 33.3
ES, SH, TH 55.1 54.5 54.5 38.2 33.3 31.3
ES, SH, TH 55.1 54.5 54.5 38.2 33.3 31.3 28.3

Ideally, stays in emergency shelter will be brief and infrequent. Examining the average length of stay in emergency shelter can give an indication of how well the homeless system is working. According to HUD

² The rates were calculated using the 2020 Decennial Redistricting data for population size and HUD PIT data for 2020

³ HUD SPM 3, 2020

data, Tompkins County's length of stay is much lower than most of the comparable CoCs.⁴ Tompkins County's average length of stay in emergency shelter in 2020 was 66 days, up slightly from the 2019's 60 days.



Returns to Homelessness

Returns to homelessness is the extent to which people who have exited homelessness to a permanent destination become homelessness again. Return to homelessness is an important indicator as it helps communities understand whether additional support may be needed for people exiting homelessness.

Tompkins County data show that 32% of people who had exited to permanent destinations had returned to homelessness within 24 months. Despite a small decrease in returns to homelessness between 2019 and 2020, Tompkins had the highest rate of returns to homelessness of all other comparable CoCs⁵.



⁴ SPM 1, 2020

⁵ SPM 2, 2020

Gap Analysis

A review of 2020 and 2021 PIT and HIC data show that there was a relatively consistent gap in beds (average N=72) year to year during the PIT count. Each year there were a handful of beds available in transitional and permanent supportive housing coupled with a relatively large number of people in emergency shelter.⁶

Table 1. Gap Analysis using PIT & HIC data, 2020 & 2021

Type of Housing	2020			ousing 2020 2021			
	Number of Beds	Population	Gap	Number of Beds	Population	Gap	
Emergency Shelter (ES)	29	80	51	29	103	74	
Transitional Housing (TH)	23	19	(+4)	26	20	(+6)	
Permanent Supportive Housing (PSH)	113	107	(+6)	115	99	(+16)	
Other Permanent Housing (OPH)	28	26	(+2)	18	18	0	
Unsheltered Population		34	34		19	19	
Total	193	266	73	188	259	71	

Viewed graphically, it is easy to see a significant bottleneck in the housing system. There were 114 people who were either in emergency shelter or unsheltered in 2020. At the same time, a total of 12 beds were available in transitional and permanent housing. Wait lists for public housing and housing choice vouchers are more than two years long which functionally resulted in zero beds being available.



⁶ Overflow ES beds are available at local motels/hotels.

HMIS data provide a look at the housing gap across the year. These data show that of the 537 households who were served by the homeless system in FY2020, 101 households remained homeless. In addition to these households, there are homeless individuals living unsheltered who are not enrolled in the HMIS. It is not possible to know exactly how many people lived unsheltered and unenrolled throughout the year, and how many of those people moved into housing. However, based on the 2020 and 2021 PIT, we have estimated between 20-25 people remained unsheltered. Taken together, we find approximately 125 households did not moved into permanent housing during the year. The bulk of these households are adult-only.

Table 2. HMIS Summary of Stayers in System, 2020

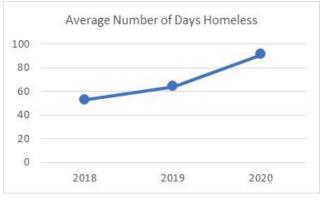
	Adults Only HH			Adult +	Child	All	
	All	Vet.	Non- Vet 25+	18-24	Child HH	Only	Households
Served	474	26	374	75	53	1	537
Exited	390	19	316	56	41	1	436
Sheltered/Homeless	84	7	58	19	12	1	101
Unsheltered/Homeless	20-25						20-25
Total Homeless	~105	7	58	19	12	1	~125

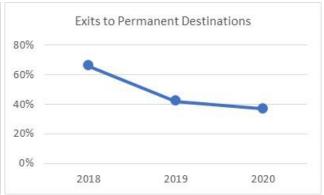
Summary

- The county has a large number of people in an emergency shelter that is not designed for the volume of need.
- The county has insufficient transitional and permanent beds.
- The challenges are most pronounced for adult-only households.

County HMIS Performance Trend Analysis

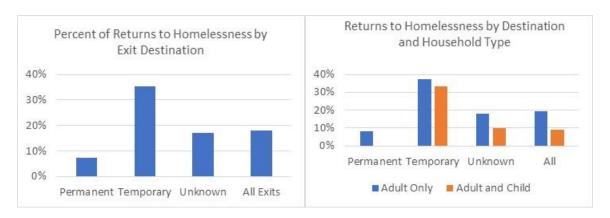
Overall, Tompkins County homeless indicators have been trending toward poorer performance in recent years. The average number of days households spend homeless has increased by over 70% since 2018, and the percent of households who exited to permanent destinations declined by 44%. In FY2020, only 37% of households in the HMIS exited to permanent destinations after spending an average of 91 days homeless⁷.





⁷ number of days households were served in ES, SH, or TH projects and the days in RRH or PSH prior to move in

Returns to homelessness are relatively high in the county. Eighteen percent of households that exited within the first six months of FY2020 returned to homelessness within six months. The highest returns to homelessness are among those who exit to temporary destinations (35%, N=19 of 54 households). This is true for all types of households. Adult only households have higher returns to homelessness across all destination types.



All Households

- •537 HH
- •91 days homeless
- •37% exited to permanent destination
- •7% returned to homelessness
- 40% 30 days or fewer homeless

Adult-Only

- •474 HH
- •87 days homeless
- •36% exited to permanent destination
- •8% returned to homelessness
- •39% 30 days or fewer homeless

Adult and Child

- •53 HH
- •71 days homeless
- •49% exited to permanent destinations
- •0% returned to homelessness
- •40% 30 days or fewer homeless

Family households were less prevalent in the homeless system and generally fared much better than adult-only households. Family households spent fewer days homeless than adult-only households, had higher exits to permanent destinations, and did not return to homelessness after an exit.

Summary

- The county has had increasing difficulty moving homeless households to permanent destinations, which has resulted in more days homeless.
- Households with children generally fare better within the homelessness system, exiting more quickly to permanent destinations and returning to homelessness less often.
- Households that exit to temporary destinations are most prone to return to homelessness.

⁸ Households that exited within the first 6 months of FY2020

Population Analysis

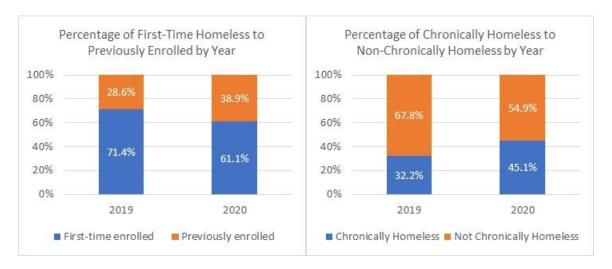
In order to have a better understanding of the characteristics of people who are homeless in the county, the types of homelessness and demographic details were analyzed in the context of exits from, and returns to, homelessness.

Types of Homelessness

Stakeholders mentioned that some people moving into permanent housing destinations end up returning to homelessness because they don't know how to maintain their housing. Data from both the PIT and HMIS verify this perception.

Data show that more people experiencing homelessness in the county are cycling in and out of homelessness than in the previous year. HMIS data show that first-time enrollees in the system decreased from 71.4% in 2019 to 61.1% in 2020. This trend is echoed in the number of chronically homeless people identified in the PIT. The percent of people who were identified as chronically homeless increased from 32.2% in 2019 to 45.1% in 2020.

Stakeholders suggested there is an opportunity to either provide transitional housing to help people learn how to maintain housing, or to provide post-placement support to intervene before people lose their housing.



Demographic Analysis

An analysis of available data shows demographic differences in whether someone experiences homelessness, whether they are likely to be sheltered or unsheltered, and whether they return to homelessness after exiting.

Point in Time Count & HMIS

The homeless population identified in the 2020 PIT in Tompkins County was disproportionately male, non-white, and older as compared to the county's population.

Males and people over age 24 are also over-represented in the HMIS as compared to the Tompkins County population. Race and ethnicity are more difficult to compare between the HMIS and PIT because the two data sources do not classify Hispanic/Latino in the same way. Despite this challenge, it is clear

that people of color (with the exception of people of Asian descent) are disproportionately overrepresented in the HMIS as compared with white people.

Table 3. Demographic Comparison: HMIS, PIT, and County Population

	HMIS 2020	PIT 2020	Tompkins County Population
Age	(All Persons in HH)		
< 18	10.7%	4.5%	14.90%
18-24	15.2%	18.8%	26.90%
>24	73.4%	76.7%	58.40%
Gender Identity	(HOH and Adults)		
Female	37.7%	33.1%	50.60%
Male	61.7%	66.2%	49.40%
Transgender/Non-Binary	0.6%	0.8%	NA
Race/Ethnicity	(HOH and Adults)		
White, Non-Latino/Non-Hispanic	57.5%	67.7%	77.1%
Black/African American	29.7%	27.1%	3.5%
Asian	0.4%	1.5%	9.6%
Hispanic/Latino	3.6%	10.5%	5.2%
Other race alone	0.6%	0.0%	0.6%
Two or more races	5.4%	3.8%	3.7%

Sheltered vs. Unsheltered

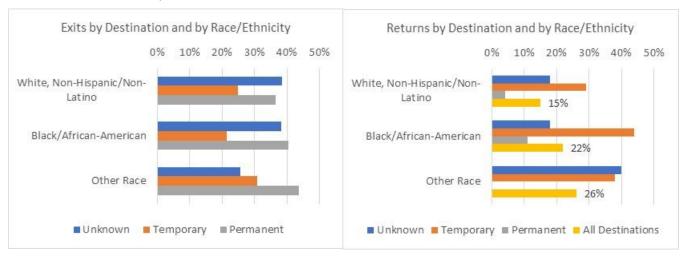
While the homeless population is over-represented by Black and Hispanic/Latino individuals, the 2020 PIT count showed that the unsheltered population was disproportionately white. In addition, the entire unsheltered population identified in the PIT was over the age of 24, and nearly three-quarters were male. Information from stakeholders indicate that these data do not account for couch-surfers who tend to primarily be people of color and/or young people.

Table 4. Demographic Comparison: Sheltered and Unsheltered PIT 2020

	Sheltered (ES+TH)	Unsheltered
Total Number	99	34
Age		
< 18	6.1%	0.0%
18-24	25.3%	0.0%
>24	68.7%	100.0%
Gender Identity		
Female	35.4%	26.5%
Male	63.6%	73.5%
Transgender/Non-Binary	1.0%	0.0%
Race/Ethnicity		
White, Non-Latino/Non-Hispanic	61%	88%
Black/African American	33%	9%
Asian	2%	0%
Hispanic/Latino	11%	9%
Other race alone	0%	0%
Two or more races	4%	3%

Exits and Returns from HMIS

Data from HMIS show that the number exits and returns to homelessness differ by race and ethnicity. Households led by non-white adults were more likely to exit to a permanent destination, and households led by white adults were somewhat more likely to exit to a temporary destination. Households led by Black/African-American adults (22%) and were more likely to return to homelessness than households led by white adults (15%).



Summary

- More people are cycling in and out of homelessness than in the past.
- Race, ethnicity, and age seem to have an impact on the type of homelessness experienced, the path out of homelessness, and the likelihood of returning to homelessness.

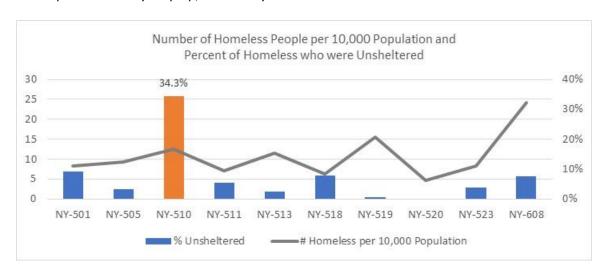
Encampments

Ithaca has been home to long-standing homeless encampments on land owned by the city between the Cayuga Inlet and Route 13 in the areas behind Wegmans, Lowes, and Walmart. The city and county have taken a mostly "handsoff" approach to the encampments. There have been occasional attempts by the city to clear the encampments, but, for the most part, campers simply shifted to other locations. Recent harm-reduction efforts have been implemented in the encampments, including installing portapotties and hand-washing stations, and creating road access for emergency vehicles. Several local non-profits conduct frequent outreach to people living in the encampments, bringing food, health care, and other needed supports, as well as offering assistance to navigate the emergency shelter system. Stakeholders estimated the current population in the encampments to be between 20 and 25.

Barriers to Housing: Encampment Dwellers

- •Sex offender status precludes access to housing supports
- Difficulty navigating DSS requirements which results in being sanctioned/losing access to shelter
- Unwillingness to engage in addiction services or to refrain from using substances
- Having dogs that are not welcome in the shelter or housing
- Housing is unaffordable even with Section 8 vouchers
- •Unwillingness to give up autonomy

Compared with other CoCs, Tompkins County had the highest ratio of unsheltered homeless to total homeless (34.3%). Of note, NY-519 and NY-608, had higher rates of homeless than Tompkins, but had significantly fewer homeless who were unsheltered. Kingston (NY-608) has had a history of homeless encampments similar to the encampments in Tompkins County. It appears that Ulster County removes encampments as they crop up, which may account for their lower unsheltered ratio.



Stakeholders and interview participants generally agreed on the challenges preventing people from moving out of the encampments. Both stakeholders and interview participants mentioned shelter rules and requirements, and the difficulty of navigating the social services system, as key reasons people live in the encampment instead of going to the emergency shelter. Interview participants reported challenges navigating all of the requirements for accessing housing support. One interview participant described his experience with trying to get assistance with housing as frustrating. He said, "Whatever I sent them, they'd find something else, some other question. I got so irritated. I have a lot of anxiety, so I gave up on it. I was on the verge of maybe getting an apartment up there. I just couldn't get in. Maybe it was the company I was keeping? It became a hassle for me, personally." Another interview participant said, "I'm not going to jump through the hoops for anybody for housing. I have no reason to go to CARS. I have been to rehab. I won't go to another rehab just to have housing. I love smoking weed and do a little bit of ice. I don't need help getting off it. I'm not drama, and I'm not causing trouble. They should just leave me alone. I just want to get into housing and get a job. That's all I want. If they'll leave me alone, and not give me a time limit."

A handful of stakeholders said they believed that many of the encampment inhabitants preferred the lifestyle, but information from individuals living in the encampment belies that perception. One interview participant said, "It's not my thing to live like this. I want to live on the grid. I've just had some speedbumps on the way." All of the interviewed individuals said they wanted to get into housing, but felt they did not have the options and support necessary, or they were unable or unwilling to navigate the rules and requirements to do so. Interview participants said they believed the larger community did not care about them, as evidenced by the continuing acceptance of the encampments. Encampment dwellers also reported being very concerned about the drugs and crime within the encampment. Most of the individuals interviewed in the encampment said they were worried about their safety.

Stakeholders and interview participants noted that there are restrictions on whether an individual is allowed to access funding or housing, which could be a reason why someone stays in the encampment. Sex offenders who have a lifetime registration requirement are barred from receiving federal housing assistance. In addition, people who have been sanctioned by DSS for non-compliance are ineligible for assistance for a period of time. These sanctions may result from a variety of infractions including not participating in rehabilitative services, missing appointments with case workers, not participating in employment or training programs, and not sufficiently seeking housing.

Stakeholders frequently mentioned the need for a low-threshold shelter to move people from the encampments into housing. Information from people living in the encampments suggest this type of option may be welcome, particularly if the shelter offers support to identify and secure appropriate housing in an affirmative, non-judgmental, case-specific manner.

Characteristics of Low-Threshold Shelter

- Permits pets
- Partners are allowed to enter together
- Access to lockers/storage for possessions
- Does not require sobriety
- Does not require participation in mental health or substance use treatment
- No curfews
- Flexible lengths of stay
- Not required to pay for bed/apply for assistance

Some stakeholders also suggested the county explore a sanctioned encampment, which could provide some type of minimal shelter (e.g. lean-tos), bathrooms and showers, and some type of rules and security. For the most part, interviewed participants believed a sanctioned encampment would not be an effective solution.

Summary

 Creating a new shelter or shifting the current shelter to a low-barrier shelter could provide a bridge for people living in the encampments to access permanent housing.

Couch-Surfers

Stakeholders frequently remarked on the group of homeless people relying on couch-surfing for shelter and suggested that the group is typically young and/or people of color. Couch-surfers do not fall within HUD's definition of homelessness⁹ and are not captured in the PIT. There is no data source regularly tracking the number of couch-surfers in the county.

The lack of data makes it difficult understand the scale of the couch-surfing population. Data from the APR indicate that 31%

Estimated number of couch-surfers in Tompkins County

- •203 people entering the homelessness system in FY2020 came from a couch-surfing situation
- •188 independent youth aged 18-24 are estimated to be couch-surfing
- 910 people are living in a nonrelative's household

of the people served by the homeless system come from a couch-surfing situation¹⁰. Of the 530 people served by the emergency shelter system in FY2020, 179 reported coming from a couch-surfing situation. In addition, 6 people of 25 people using transitional housing and 18 of 91 people in permanent supportive housing were couch-surfing prior to entering housing. These data may include duplicate

⁹https://files.hudexchange.info/resources/documents/HomelessDefinition_RecordkeepingRequirementsandCriteria.pdf

¹⁰ Staying or living in a friend's or family member's room, apartment, or house

individuals because some people cycle in and out of homelessness during the year, but nonetheless reveal a significant population relying on insecure housing.

The Independent Living Survey (ILS) conducted in 2019¹¹ supported the conclusion that young people experiencing homelessness are more likely to couch-surf than to stay at the emergency shelter or in the homeless encampment. The vast majority of respondents (87.5%) reported they had changed housing at least once in the past month. Respondents most commonly said that in the past week they had stayed in someone else's home (38%), or at several different friends' homes (35%). Just over a quarter (27%) said they had stayed at the shelter, and only 4% said they had stayed in the encampment. HMIS data for FY2020 revealed 75 young adults (aged 18-24)¹² had been served by the emergency shelter. The 2019 ILS reported 35% of interviewed youth had used the emergency shelter in the past year. These two data points suggest that approximately 214 people aged 18-24 were homeless during the year, the bulk (88%) of whom (estimated N=188) had moved at least once during the previous month.

One other proposed method of estimating the couch-surfing population uses Census data to identify the number of people in households who were "other non-relatives". The technique filters out all close relatives, housemates or roommates, unmarried partners, and foster children as well as people living in correctional facilities, nursing homes, college dormitories.¹³. This process would suggest that 910 couchsurfers live in a non-relative's household. Of these, 80 were aged 16-17 and 340 were aged 18-24. (See Appendix C. Couch-Surfer Estimate Methodology: Census Data) These data do not include couch surfers living in a relative's home.

Qualitative information gathered from interviewed participants also support stakeholders' perception that youth are more likely to couch-surf than to access the emergency shelter. Of the eight interview participants who were in their teens or twenties, six were couch-surfing. These interview participants indicated concerns for their safety, insecurity about how long they could stay where they currently were, and a lack of knowledge of where to get assistance.

A potential difficulty in reducing the number of people couch-surfing is the system's encouragement, or requirement, of some homeless people to stay with family or friends. Young homeless people, in particular, are faced with this challenge. Families are required to pay support back to the county if they say their child is not welcome back in the home ¹⁴. If a family says the child can return to the home, there is no mechanism to ensure that the child stays there or to facilitate family conflict resolution.

^{11 2019} Independent Living Survey Project Summary of Findings, collaboration of the Bronfenbrenner Center for Translational Research, The Learning Web, participants in The Learning Web's Youth Outreach Program, and the Tompkins County Youth Services Department. Captured $1/5/2022\ from\ https://www2.tompkinscountyny.gov/files2/youth/2019\%20Independent\%20Living\%20Survey\%205-WEB\%20VERSION.pdf$ ¹² Adult only household (18-24)

¹³ Hoback, Alan & Anderson, Scott. (2022). Proposed Method for Estimating Local Population of Precariously Housed

¹⁴ Regulations of the Department of Social Services, Section 370.2 – Determination of initial eligibility. Retrieved from: https://regs.health.ny.gov/content/section-3702-determination-initial-eligibility 1/14/2022

In addition, the Office of Temporary and Disability Assistance (OTDA) requires that people applying for temporary housing assistance to prove that housing with friends or relatives is unavailable. Applicants who are unable to explain why they cannot provide documentation, or refuse to provide contact information, are denied assistance for failure to cooperate. The system essentially requires unhoused individuals to prove that they *cannot* couch-surf.

Summary

- Couch-surfers represent a sizable population at high risk for homelessness and are not reflected in the PIT.
- Couch-surfing is implicitly required by the system despite the likelihood that it will result in continued homelessness.
- Qualitative information from young couch-surfers indicate they have a lack of knowledge of resources and are resistant to utilizing the emergency shelter.

Emergency Shelter

Some stakeholders reported that the emergency shelter in the county was insufficiently sized to meet the needs of the homeless population in the county, and is not set-up to meet the short-term needs of homeless households. Some stakeholders said there was a need for a larger shelter, while others indicated a preference for low-barrier housing, such as single room occupancy (SRO) housing, with supportive services provided. The 2016 Tompkins County Housing Strategy targeted 100 beds of SROs needed by 2025.

Resources Available

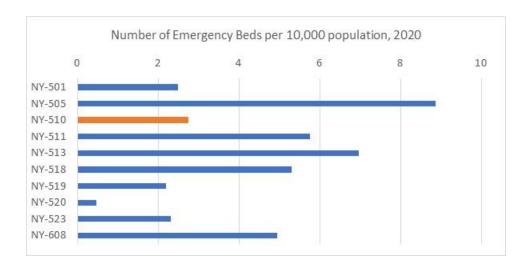
The emergency shelter, run by St. John's Community Services, provides 20 beds in their facility. In addition, St. John's offers overflow beds in local motels and hotels. Tompkins County also has one other emergency shelter provided by the Advocacy Center which has a total of nine beds to people fleeing domestic violence.

Table 5. Emergency Shelter Resources

rable of Emergency official field areas			
Organization	Project Name	Target Population	Beds
Advocacy Center	Advocacy Center	Domestic Violence	9
St. Johns Community Services	Emergency Shelter		20
St. Johns Community Services	Overflow beds		56
Total Beds			85

HIC data from 2020 show that Tompkins County's has a lower capacity of emergency beds per 10,000 population than most of the surrounding and comparable CoCs.

¹⁵ OTDA, TA Policy – Questions and Answers. Retrieved from: https://otda.ny.gov/policy/directives/2018/INF/18-INF-09-Attachment-1.pdf 1/14/2022

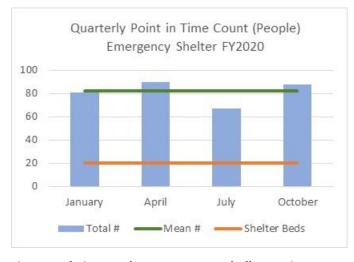


Point in Time Counts

In the 2020 PIT, 80 people were counted in the emergency shelter, only 25% of whom could be physically housed at St. John's. The rest were sheltered in local motel rooms. In the past, motel rooms were primarily used during Code Blue.¹⁶ In recent years, the number of people staying in motel rooms throughout the year has increased.

The APR reports provide quarterly point in time counts by housing category. The APR for emergency housing show an average of 82 people from 71 households were using the emergency shelter during FY2020¹⁷. While there was a decrease of people using shelter services in the summer, the number of households accessing emergency shelter services still exceeded the number of shelter beds by three-fold.

As noted by stakeholders, the cost of housing people in motels is very expensive as compared to the shelter. One night's stay in a motel costs



the county \$103. Stakeholders also said that sheltering people in motel rooms creates challenges in providing support to those individuals. Some stakeholders said it was much more difficult to for households to access services when housed in motels. One interview participant suggested this is true. She said, "DSS makes it impossible to get help. They cut off my food stamps because they didn't know where I was, but they knew I had been in the shelter (motel) for three months."

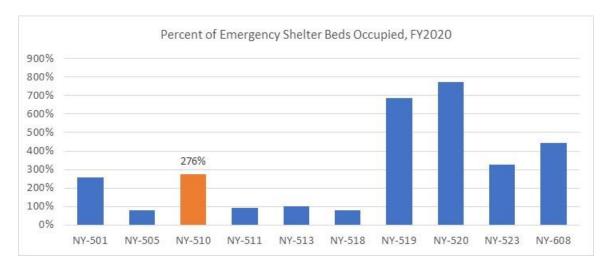
Utilization

Nearly all of the surrounding and comparable CoCs had more than 100% of their emergency beds occupied during the 2020 PIT, suggesting there is a consistent use of motel rooms for emergency shelter

¹⁶ Code Blue is triggered when temperatures dip below 32 degrees Fahrenheit. During Code Blue anyone requiring assistance is provided shelter without the regular eligibility requirements and intake procedures.

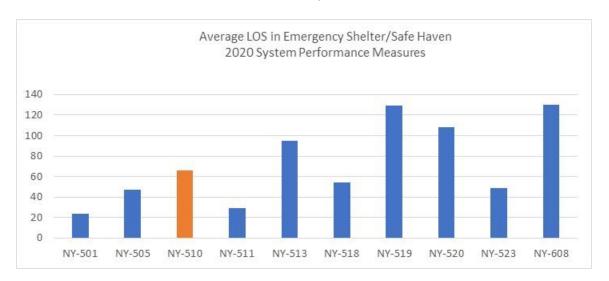
¹⁷ Fiscal Year 2020 (FY2020) is comprised of the dates 10/1/2019 through 9/30/2020.

across the region. Information from the Advocacy Center indicates that their domestic violence shelter's occupancy rates have been consistently high, particularly during the pandemic.



Length of Stay

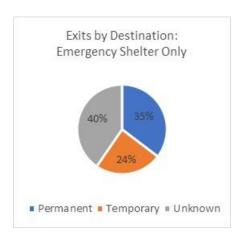
The average length of stay (LOS)¹⁸ people spend in emergency shelter in Tompkins County is right in the middle of comparable and surrounding counties. The Advocacy Center reported longer lengths of stay in the domestic violence shelter than usual in recent years.



¹⁸ System Performance Measures, SPM 1, HUD

Exits and Returns

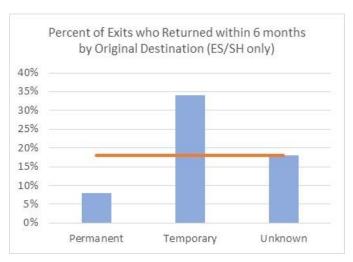
Data from the emergency housing APR shows that nearly 90% of the people that used the emergency shelter in FY2020 exited within the year. More than two-thirds of households leaving the emergency shelter exited to either temporary or unknown destinations. Data from HUD's System Performance Measures¹⁹ show Tompkins County has one of the highest rates of return to homelessness from emergency shelters as compared to other comparable and surrounding CoCs. Only NY-501 (Elmira/Steuben, Allegany, Livingston, Chemung, and Schuyler Counties) had a higher rate of return within 24 months.





Of Tompkins County households that had exited the emergency shelter during the reporting period (N=218), 18% (N=40) had already returned to homelessness within six months. Over a third (34%) of households exiting the emergency shelter in Tompkins County returned to homelessness within two vears.

Households leaving to temporary destinations were much more likely to return to homelessness (35%) than those exiting to permanent destinations.



Stakeholders said the primary challenges in moving people out of the emergency shelter was a lack of permanent housing options, including permanent supportive housing and subsidized housing. Interview participants echoed this view. One person staying in the shelter said, "I'm chronically homeless because there's no place for people to go." Another interview participant at the shelter noted, "Ithaca has one of the highest costs of living in New York."

¹⁹ SPM 2 (Emergency Shelter)

One interview participant suggested she needed more assistance finding housing. She said, "I think [getting housing] should be an easier process. It shouldn't have to be ten different steps. I think they should help you, give you options. I just know it needs to be a lot easier. The waiting process is forever. They'll say they will get you a place in 10 months. You forget about it and move on. It definitely should be easier."

Stakeholders also suggested that some individuals needed more wraparound support after leaving the shelter to ensure they could maintain housing.

Summary

- The emergency shelter in Tompkins County is insufficiently sized to meet the needs of unhoused people in the county.
- A significant portion of people exiting the shelter return to homelessness, particularly those who exited to temporary destinations.
- The county's lack of available, affordable permanent housing contributes to long lengths of stay in the shelter and frequent returns to homelessness.
- To date, only 4 of the 100 SRO beds identified as needed in the county Housing Strategy have been built.

Transitional Housing

When asked to identify successes in housing in the county, several stakeholders mentioned the transitional housing available through the Learning Web, OAR, and Catholic Charities. Some stakeholders noted the need for more transitional housing in the county. These stakeholders suggested that transitional housing provides unhoused people the time and support they need to reorient themselves to the requirements of maintaining housing.

Resources Available

In 2020, 23 transitional housing beds were available in Tompkins County.²⁰ In 2021, the Learning Web add three beds, increasing the total number of transitional housing beds to 26. Transitional housing in the county is targeted to specific populations. Over half of the beds are available to homeless youth aged 16-24.

Table 6. Transitional Housing Resources

Organization	Project Name	Target Population	Beds
Catholic Charities, Tompkins/Tioga	A Place to Stay	Single homeless women	4
Learning Web	Building Foundations TH	Youth 16-24	6
Learning Web	TLP TH	Youth 16-24	11
OAR	Endeavor House	Sober men returning	5
		from incarceration	
Total beds			26

²⁰ 2020 HIC data

Compared to other CoCs, Tompkins had the third highest rate of transitional housing beds per 10,000 population.



Point in Time Counts

In the 2020 PIT, 19 people were counted as being sheltered in temporary housing. The bulk (N=13) were people aged 18-24.

Utilization

Utilization of transitional housing beds is high in Tompkins County at 83%, as with nearly all other surrounding and similar CoCs.



Length of Stay

People in transitional housing have a limited amount of time they can stay in the program. In Tompkins County, the people who leave transitional stayed for about eight months.

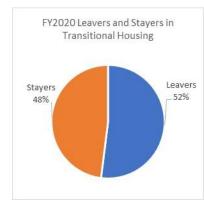
Table 7. Transitional Housing Length of Stay

	Average Length of Stay
Leavers	241
Stayers	214

Exits and Returns

Stakeholders reported that the benefit of transitional housing is that it can provide support with learning life skills, addiction and mental health services, structure and supervision, and education and training. Data show that the transitional housing options in Tompkins County have been effective at moving people into permanent housing and keeping them from returning to homelessness.

During FY2020, 13 individuals exited out of transitional housing, ten of whom went to permanent destinations (77%). Only one household out of 14 (7%) that exited to a permanent destination in the year prior returned to homelessness within six months. Stakeholders noted that



the county's transitional housing is effective because providers have low resident-to-caseworker ratios and can offer one-on-one case management and support.



There are some key drawbacks to transitional housing. The model is contrary to the Housing First model primary tenet that there should be no "readiness" requirement prior to being permanently housed. In addition, transitional housing requires successful tenants to move on, which is only possible if affordable independent housing is available. Another key downside to transitional housing is that HUD has shifted the Emergency Solutions Grants (ESG) funding away from transitional housing to focus specifically on street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance, and HMIS.

Summary

• Transitional housing can be an effective model, but is not in alignment with Housing First and may not be fundable.

Permanent Supportive Housing

Stakeholders nearly universally noted the need for more permanent supportive housing in the county. In particular, stakeholders said PSH with mental health supports were needed.

Resources Available

HIC data from 2020 show Tompkins County had 115 permanent supportive housing beds.

In addition to PSH, Second Wind Cottages provides housing to 18 previously homeless men working toward recovery. Residents are asked to pay a program fee if they are able, but housing is not predicated on ability to pay. Second Wind is a clean and sober environment and support is available for life skills training, meals and social events, laundry facilities, exercise equipment, and a food pantry.

In 2016, the Housing Strategy proposed that 100 additional beds of PSH were needed in the county by 2025. In the most recent Housing Snapshot (2020), the department reported that 32 PSH beds had been created and 50 new beds were added in the past year. The current total is 165 permanent supportive beds, for a rate of 15.6 per 10,000 population.

Table 8. Permanent Supportive Housing Resources

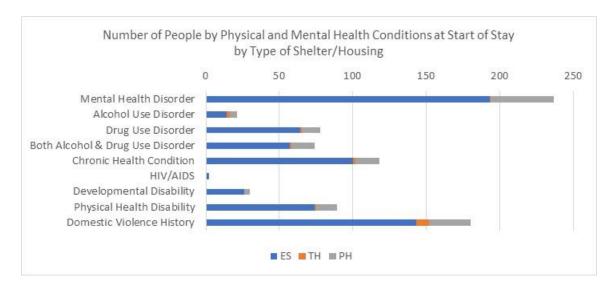
Organization	Project Name	Target Population	Beds
Lakeview Mental Health Services	Lakeview SROs	Mental Health	8
St. Johns Community Services	SRO Beds		15
Tompkins Community Action	Amici House	Homeless Youth	36
Tompkins Community Action	Chartwell House	SRO men in recovery	12
Tompkins Community Action	Corn Street Apartments	Young pregnant or parenting households	16
Tompkins Community Action	Magnolia House	Women in recovery	21
VA Tompkins	HUD-VASH	Veterans	7
2020 Total PSH			115
Vecino	Arthaus	Youth 18-25/formerly in foster care	40
Lakeview	West End Heights		10
2021 Total PSH			165

Tompkins County is on track to complete additional PSH in the coming years. According to the 2020 Housing Snapshot from the county's Department of Planning and Sustainability, in addition to West End Heights and Arthaus, four more housing units will be created by Second Wind Cottages in Dryden for atrisk adult women and children, and 12 beds for recently incarcerated men (Sunflower House) will be created by OAR, UAR, and INHS. It seems likely that Tompkins County will meet the Housing Strategy goal for PSH.

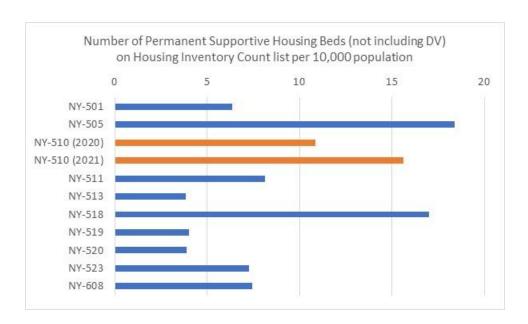
Despite the increases in the number of PSH beds in Tompkins County, stakeholders report a continued need for permanent supportive housing. Stakeholders noted that supportive housing is needed for people who are homeless, or at risk for homelessness, and:

- have untreated mental health issues
- have substance use disorders
- are young people aging out of foster care
- have been out of housing for long periods of time
- are recently released from incarceration
- have trauma backgrounds/intergenerational family disruptions
- sex offenders

Data from emergency housing APR support the need for housing for these populations. In 2020, a large number of people came into the emergency shelter with a mental health disorder, a chronic health conditions, a history of domestic violence, a physical health disability, or substance use disorder. These data suggest that PSH in any of these categories are needed.



Compared with other CoCs, Tompkins County has a high rate of PSH per 10,000 population. Tompkins County's PSH rate exceeds all other CoCs except NY-505 (Syracuse, Auburn/Onondaga, Oswego, Cayuga Counties) and NY-518 (Utica, Rome/Oneida, Madison Counties).



Utilization

According to permanent housing APR data, an average of 79 people were housed in PSH during 2020 putting the utilization rate at 68.7%. This rate indicates there may be some challenges with keeping PSH beds effectively filled.

The bulk of PSH beds are targeted to specific populations which may be part of the difficulty in filling open beds. One stakeholder noted that a portion of unhoused people do not want the rules and restrictions of supportive housing. Another stakeholder said that the application for housing can be burdensome, which prevents some people from accessing supportive housing. One interview participant who was in PSH agreed with all of these points. She said, "It's just the whole process. Getting the money to pay for rent, getting Section 8, keeping Section 8, jumping through all these hoops is really hard. Being homeless sucks. I have lived in tents, hotels. I just got out of hotels and got into Magnolia House." She also said at times it was difficult for her to live in PSH. She said other residents in the house were using drugs, which made it hard for her to stay sober. She said she frequently stayed with someone else to get a break from the temptation. She also mentioned that she had to give up her Section 8 voucher in order to go into the PSH, and was concerned about how she would find a home where she could be reunited with her children.

Overall, interview participants did not indicate they were in need of supportive housing, although some expressed concerns about other homeless people having sufficient life skills to maintain housing. One interview participant said, "You need to teach people hygiene, cooking, and basic, every day skills. And also instill coping skills." Another interview participant expressed concern about her own mental health in moving into housing alone.

Seven interview participants mentioned the new housing options available at Arthaus, four of whom had recently had their application accepted. Participants who were not moving into Arthaus expressed both the hope that they would finding housing, and also concern that people moving in would not take good care of the property.

Length of Stay

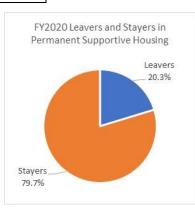
APR data show that people in PSH stay for long periods of time. People leaving PSH stay an average of nearly two years, while stayers stay an average of three years.

Table 9. Permanent Supportive Housing Length of Stay

	Average Length of Stay
Leavers	631
Stayers	1087

Exits and Returns

PSH, understandably, has a very slow turnover of beds. APR data showed that nearly 80% of residents stayed in PSH. During FY2020, only ten households in PSH exited from the HMIS. Five of these households exited to permanent destinations, three to temporary destinations, and two to unknown destinations. None of the households that left the homeless system from PSH in 2020 had returned to homelessness within six months. Two of 15 households (13.3%) that left PSH in the past two years returned to homelessness. These data suggest that PSH is effective at reducing returns to homelessness.



Rapid Re-Housing

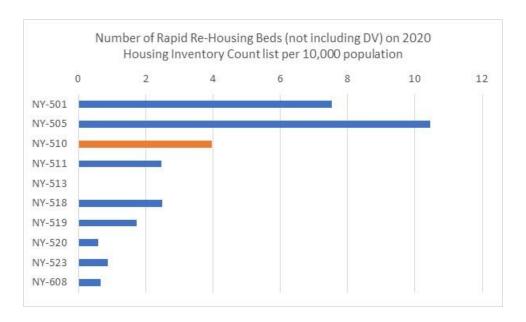
Rapid Re-Housing (RRH) is a vehicle to provide money to people who are either homeless, or at risk for homelessness, to find and maintain housing.

Resources Available

The 2020 HIC showed that Tompkins County had a total of 42 RRH "beds" available. As compared to other CoCs, Tompkins county had the third highest rate of RRH beds per 10,000 population.

Summary

- Permanent supportive housing has proven effective at disrupting the cycle of homelessness in Tompkins County.
- Recent additional PSH has offered housing, and hope, to the county's unhoused population.
- Additional PSH could be helpful, particularly with support focusing on mental health, trauma, and other physical health conditions.
- Longer-term returns to homelessness from PSH point to a larger housing problem in the county.



In 2021, RRH beds increased to 74. Tompkins County DSS added beds, and Tompkins Community Action (TCA), Soldier On, and the Veteran's Administration started offering RRH support.

Table 10. Rapid Re-Housing Resources

Organization	Project Name	Target Population	Beds
Soldier On	SO RRH	Veterans	3
TCA	TBRA		10
Tompkins DSS	ESG-CV & STEHP		54
VA Tompkins	HUD-VASH	Veterans	7
Total RRH			74

The RRH funding streams for each of these organizations varies. The Tompkins County Department of Social Services (DSS) provides RRH through the Solutions to End Homelessness Program (STEHP) and the Coronavirus Emergency Solutions Grants (ESG-CV). In addition, the county provides significant financial support to DSS's RRH program. STEHP and ESG-CV funding allows DSS to start working with homeless individuals and households as they try to obtain housing. Once housing is found, RRH participants then receive rental assistance for a period of time. In many cases, that can be up to a year of assistance.

Tompkins Community Action provides RRH through HOME Tenant-Based Rental Assistance (TBRA) funding. TBRA allows programs to provide security deposit assistance or monthly rental assistance to homeless individuals or families, as well as provide financial assistance to income-eligible households at risk of losing their housing.

Utilization

During FY2020, APR data show that 121 people in 63 households were served by RRH programs. However, HMIS data show 48 households received RRH support. The discrepancy between the data systems may be due to households cycling in and out of the program, corrections being made to the data after submission to HUD, or other data anomalies.

Days Homeless

HMIS data indicate that households receiving RRH support in Tompkins County spent an average of 58 days without housing before obtaining a move-in date.

Exits and Returns

For RRH, a household is considered "exited" from the system when they are no longer receiving financial assistance. APR data show that 112 of the 121 people served by RRH exited the program during FY2020. Nearly 93% of the people (N=104) exiting RRH left to permanent destinations. Return data from the HMIS data show that 12.1% of households that had exited RRH during the previous two years had returned to homelessness.

A key benefit to RRH noted by one stakeholder was that RRH provides housing funds to people who do not have vulnerability factors that would place them high on the list for other housing support. In addition, RRH may be effective in interrupting the homelessness cycle because the funds can be used providing funding for rent, security deposits, and utility assistance to households are risk for losing their housing. The funds can also be used for a longer period of time to act as a bridge until longer term rental assistance is available.

As noted by stakeholders, the main barrier to RRH is the lack of affordable housing available in the county. Interview participants suggested they needed additional assistance finding housing.

Summary

- RRH has offered a path to provide assistance to less vulnerable households who likely would not be eligible for other supportive housing services.
- Households that are currently homeless could use additional support finding housing in conjunction with receiving financial support.
- Increased availability of affordable housing could improve the impact of RRH.

Subsidized Housing

Tompkins County residents have access to subsidized housing through both Housing Choice Vouchers (HCV), also known as Section 8 vouchers, and public housing at the Ithaca Housing Authority.

Resources Available and Utilization

There are 2,727 subsidized units available in the county²¹, over 80% of which are HCVs. Both the vouchers and housing units are nearly fully utilized with 93% of all units used/occupied. Stakeholders and interview participants said vacant housing is frequently too expensive for households to pay even with subsidies, and is difficult to find.

Table 11	Subsidized	Housing	Resources
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	Subsidized Units Available	Percent Occupied	Percent moved in past year	Number of people per unit	Number of people total	Avg. Family Expend. per Month
HCV	2,229	93%	10%	2	4,216	\$370
Public Housing	457	92%	9%	1.5	620	\$375
Project Based HCV	41	97%	8%	1.1	41	\$376
All	2,727	93%	10%	1.9	4,877	\$371

Days to Housing and Length of Stay

Stakeholders remarked on a lack of housing providers accepting subsidies. Despite the law prohibiting landlords from discriminating against renters based on their use of vouchers or subsidies, reports of landlords refusing subsidies continue. LawNY reportedly had three active cases against Tompkins County landlords in 2021²².

Stakeholders and interview participants frequently mentioned very long wait lists for both vouchers and public housing. Data from HUD supports this perception.. The average amount of time a household spends on a waiting list for an HCV in Tompkins County is 30 months. For public housing, households wait an average of 24 months before units are available. One interview participant said she had a HCV and waited for seven months before she was able to attain to housing. Another interview participant said her parents had given her five months to stay before they were going to kick her out. She was hopeful she would receive her Section 8 voucher before that happened.

People with vouchers, or in public housing, tend to stay for long periods of time. The average length of stay with HCVs is 95 months and in public housing 91 months.

Table 12. Subsidized Housing Days to Housing and Length of Stay

	Avg. Number of Months on	Avg. Months Since Moving
	Waiting List	In
HCV	30	95
Public Housing	24	91
Project Based Section 8 Vouchers	107	95

²¹ HUD, Picture of Subsidized Households Dataset, https://www.huduser.gov/portal/datasets/assthsg.html#2009-2021_query

²² Ithaca Voice, May 13, 2021, https://ithacavoice.com/2021/05/brick-wall-after-brick-wall-after-brick-wall/

Stakeholders also noted that housing inspectors have allowed substandard housing because of the lack of available housing options. Data on the quality of Section 8 housing is generally not available, but the 2016 survey by the Tompkins County Department of Planning and Sustainability found that 4% of non-student residents respondents said they were extremely dissatisfied with the quality and condition of their housing.

Summary

- Subsidies and public housing are in short supply.
- The quality and availability of housing accepting subsidies is limited.
- The process for accessing and keeping subsidies can be difficult for some individuals to manage.

Affordable Housing

The most frequently mentioned challenge associated with moving people out of homelessness was the lack of affordable housing. Stakeholders said the deficiency in affordable housing prevented people from moving out of emergency shelter, transitional housing, and permanent supportive housing. Interview participants also remarked on the lack of affordable housing. One interview participant, who rotated between couch-surfing, staying with her boyfriend, and living in her car, said she would prefer to have an apartment of her own, but did not think she could afford it. Another interview participant, who was currently couch-surfing, said he needed to find housing in the city because he did not have transportation, but was skeptical of being able to find affordable housing.

Resources Available

Tompkins County is home to 1,087 housing units created through the Low-Income Housing Tax Credit Program (LIHTC) at 18 different project sites²³. Of these, 738 units are set-aside for low-income households. The most recent LIHTC project, the second phase of Poet's Landing in Dryden, was developed in 2017.

The 2016 Housing Strategy for Tompkins County proposed the development of 100 Single Room Only (SRO) beds reserved for under 30% of the Area Median Income (AMI). As of the 2020 Housing Snapshot, only 4 SRO beds had been developed.

In addition to the SRO beds, the Housing Strategy recommended the development of 200 new rentals per year affordable for those earning up to 100 AMI, for a total of 2,000 new rentals by 2025. The 2020 Housing Snapshot indicated that 217 new incomerestricted housing units had been added between 2016 and 2020. In 2021, Arthaus added 84 units of affordable rentals (50-80% AMI) to the housing market, in addition to the 40 units earmarked for homeless youth and youth formerly in foster care. To date, a total of 301 affordable rentals have been added, far behind the goal of 200 new rentals per year.

1,585

Net rental housing units added between 2016 and 2020

217

New income-restricted rental housing units built between 2016 and 2020

739

New non-student oriented market-rate housing units built between 2016 and 2020

502

New student-oriented housing units built between 2016 and 2020

127

New senior housing units built between 2016 and 2020

²³ LIHTC database, retrieved from: https://lihtc.huduser.gov/

The county also continues to lag behind in the construction of affordable housing for ownership. Only 58 units with assessed values of \$150,000-\$199,999 were built between 2016-2020, far behind the goal of 125 units per year.

Fair Market Rents are extremely high in Tompkins County. The only counties with higher FMRs are located in, and around, New York City.

Table 13. Fair Market Rent: Tompkins County/Ithaca NY MSA

Year	Efficiency/Studio	One Bedroom	Two Bedroom	Three Bedroom	Four Bedroom
2022	\$1,053	\$1,127	\$1,365	\$1,753	\$1,851
2021	\$980	\$1,048	\$1,269	\$1,619	\$1,812

Utilization

Tompkins County has a very low rental vacancy rate. The latest Census data puts the rental vacancy rate at 4.0% and the homeowner vacancy rate at 1.9%. Of the estimated 19,614 rental units in the county asking cash rent, approximately one-third (N=6,298) are below the 2021 FMR for a studio. Assuming a 4% vacancy rate for rentals in this price range, about 252 units below the FMR would be available for rent.

Table 14. Number of Rental Units by Gross Rent, Tompkins County

Gross Rent	Estimated Number	Estimated Percent
GIUSS REIIL	Nullibei	Percent
Less than \$400	484	2.5%
\$400-\$599	604	3.1%
\$600-\$799	1673	8.5%
\$800-\$999	3,537	18.0%
\$1,000-\$1,249	4,006	20.4%
\$1,250 to \$1,499	3,496	17.8%
\$1,500 to \$1,999	3,750	19.1%
\$2,000 or more	2,064	10.5%

A soon to be released book on homelessness sought to determine the cause of regional differences in the prevalence of homelessness²⁴. The authors concluded that homelessness is a housing problem. Their analysis shows that rent costs and vacancy rates, and not the prevalence of mental illness, poverty rates, or generous public assistance, are the most credible explanations of regional variations in homelessness. In Appendix C, the vacancy rates in each of the surrounding and comparable CoCs are compared with homelessness rates. For the most part, CoCs with lower rental vacancy rates had higher rates of homelessness.

²⁴ Colburn, G., & Aldern, C. (2022). Homelessness is a Housing Problem: How Structural Factors Explain US Patterns. University of California

While Tompkins County's housing market is tight, there are several bright spots. The Housing Strategy has a clearly defined path for housing development and provides regular updates on progress to keep the county on course. The county also has a robust group of organizations collaborating to obtain funding, create housing, and provide support services to newly housed people.

Summary

- Low vacancy rates and high rent costs are a fundamental barrier in moving people from homelessness to housing.
- Creation of additional affordable housing units is vital to disrupt the homelessness cycle.

Support Services

Overall, Tompkins County has a robust support services network. However, both stakeholders and interview participants mentioned several areas where additional support is needed. Stakeholders most frequently said there was a need for more mental health services and detox services. They also mentioned the need for more robust navigational and support services for people transitioning from homelessness to housing, and more follow-up support after placement in permanent housing. One stakeholder said, "I think one of the biggest disappointments that people are running into is there is no one to help with the burden of paperwork. Take Conifer Properties. They own multiple apartment complexes in the county, yet each one has a separate application. Five of those, plus one apiece for any other housing can add up to a lot. Add that to a huge application for public services, no transportation or assistance to transportation, needing to go to several different places in one day to accomplish everything – people are overwhelmed. Someone whose situation is already tenuous might be crushed by it."

The most frequently mentioned barrier are the system's rules for accessing housing. Stakeholders frequently mentioned the complicated application for assistance required for accessing temporary housing assistance. Stakeholders said the process is a challenge to navigate, and advocacy and navigation support is critical for most homeless people. One stakeholder said, "I see Tompkins County as being very service rich. There are a lot of opportunities to get services. The barrier is more a fear or reluctance to access services because of distrust with the system. There is a difficulty of accessing services without an advocate. It's so decentralized. You have to go to a different place for different things – clothing, food, health care, to apply for services, and you're constantly jumping through hoops. It causes frustration and people give up. It's easy for services to say 'they didn't follow through,' but it's literally impossible. Either have one location where service providers can be in one space, or have a case manager that can either transport and do everything from A to Z to help someone through whole process. Doing it alone is completely overwhelming and next to impossible."

Stakeholders remarked on the lack of community cohesion around housing and homelessness. Stakeholders said that the Housing First philosophy is not universally embraced or understood within the housing and support services continuum. Some stakeholders suggested that Housing First has been "reinterpreted" based on the services being provided. Stakeholders also said that the lack of a coherent and consistent approach to the encampments has been a barrier to eliminating homelessness in the county. There was also mention of a lack of will in the community for building affordable housing and subsidized housing. Stakeholders also said the tacit acceptance of a level of homelessness in the community along with the resistance to building affordable housing was a disappointment. In addition,

stakeholders said leaving "grant money on the table" due to a lack of capacity to expand housing services was discouraging.

Stakeholders mentioned that transportation and communication challenges can create significant barriers for people to access housing and assistance. They said that it can be difficult to maintain contact with unhoused individuals, which can result in people being sanctioned or missing opportunities for support and service.

Opportunities

Information from stakeholders, people with lived experience with homelessness, local data, and a review of housing models have been used to identify some key opportunities for addressing homelessness in Tompkins County.

Emergency Shelter/SRO

The data clearly show that the size of the county's current emergency shelter is insufficient to meet the number of people who are homeless. The county is consistently paying thousands of dollars a night to pay for motel rooms, and stakeholders suggest this model makes it more difficult to provide services to those individuals. This problem is not unique to Tompkins County. Cities across the country have been attempting to address the same issue by expanding the idea of what emergency shelter is.

- Similar to the Learning Web's scattered site apartments, Denver, Colorado's three-year shelter expansion plan²⁵ includes a strategy to "master lease" apartments as temporary sheltering environments coupled with rapid rehousing and diversion strategies to support a transition in place model.
- Other communities are converting hotels and motels to housing. Essex Junction, VT has successfully converted three hotel properties to permanent housing. The town's most recent conversion project took a 113-room hotel and converted it to 68 one- and two-bedroom units with kitchenettes within five months (including permitting, acquisition, and rehabilitation). The facility has community space which allows for on-site support services.²⁶
- Comparable to Second Wind's cottages, Clearwater, FL built cottages using 20-foot shipping containers to create 3-room units for previously homeless residents.²⁷

The county's Housing Strategy's approach to address the emergency shelter population is the development of 100 SROs. However, only four SROs have been created since 2016. Tompkins County has the opportunity to decide whether to continue housing people in motels while additional housing is created, to expand the current shelter, or develop a different model to address this vulnerable population. Stakeholders offered a variety of suggestions to address homelessness in the county. Some stakeholders advanced the idea of a sanctioned encampment to address the challenges associated with the encampments. Other stakeholders suggested buying trailer parks, creating more tiny houses following the Second Wind model, or creating an opportunity for people to "homestead" on a piece of property. Stakeholders also suggested some version of a youth shelter is needed.

²⁵ https://www.denvergov.org/content/dam/denvergov/Portals/housing-resources/documents/drh-three-year-shelter-strategy web.pdf

²⁶ https://endhomelessness.org/wp-content/uploads/2021/08/Susans-Place-H2H-Case-Study_8-30-21.pdf

²⁷ https://pinellashope.org/

Low-Threshold Shelter

Stakeholders frequently mentioned the need for a low-threshold shelter. They suggested a low-threshold shelter could potentially meet the need of a small, but persistent number of homeless individuals who are resistant to other housing options including people who are unwilling to be sober, have pets, or have been sanctioned. Low-threshold shelters require a significant investment in staffing and should include a team able to provide overnight care, case management, physical and substance use treatment and support, and housing navigation. Other options related to a low-threshold shelter are drop-in centers. Most examples of successful low-threshold work are located in large cities. Some models include:

- Urban Pathways of New York provides a drop-in center which offers 24-hour on-site services including meals, clothing, and showers, as well as respite beds. The staff also offer case management, housing placement support, and referrals. Their programs provide transitional housing which offers intensive case management and housing placement assistance in a lowbarrier model.
- BronxWorks provides "Living Room" support to street homeless adults. The Living Room is a 24-hour drop-in center where people can do their laundry, take showers, eat, and get additional help.²⁸
- Boston recently set a goal of helping homeless individuals with mental health issues and substance use disorders transition from encampments to living indoors in a safe and supportive environment. To this end, they have brought more low-threshold beds online and developed a guidance document to support the process of providing overnight, low-threshold spaces.²⁹

Enhanced Navigation Support/Case Management

Navigating the system to attain housing support is challenging, particularly so for homeless individuals. Some navigational support is provided by volunteers and other community service providers, but intentional, funded navigator positions coupled with coordinated outreach could potentially better serve clients in need. Providing intensive case management support and housing assistance to individuals in the emergency shelter may address the cyclical homelessness found in this population. Also, where possible, the system should be reformed to stop punishing people for being unable to follow through on the rules and requirements.

Heightened Outreach to Couch-surfers

There is potentially a large population of people who are precariously sheltered and are not being effectively served by the current homeless and housing system. Outreach to young people and people of color, in particular, to identify those most at risk for homelessness, or in unsafe living conditions, could prevent longer-term negative outcomes.

Added Capacity to Current Housing and Service Providers

Adding permanent supportive housing in the community will require additional capacity in both housing and service provider agencies. Stakeholders noted that although they had identified both the need, and funding, for housing and support services, they did not have the internal capacity to move forward. A comprehensive plan for increasing staffing and capacity for providers may remove some stumbling blocks to providing effective supportive housing. With added capacity, increased permanent supportive

²⁸ https://bronxworks.org/our-services/adult-and-family-homeless-services/adult-shelter-services/

²⁹ https://www.boston.gov/sites/default/files/file/2021/07/OLTS%20Practice%20Guidance.pdf

housing focusing on mental health, trauma, and other physical health conditions could disrupt the cycle of homelessness for some individuals and families.

Direct Monetary Support

Stakeholders suggested that direct assistance in dollars, similar to the Rapid Re-Housing program, would be an effective way to address some aspects of homelessness. One stakeholder said it would be useful to be able to "step" monetary assistance down to allow people to gradually become more self-sufficient rather than having a fiscal "cliff".

Continued Efforts to Build Affordable Housing

The county is on track to increase affordable housing over the next few years, but with the county's increasing population, and the population cycling in and out of the homelessness system, there will continue to be more housing needed beyond the current and near-term builds. NIMBY (Not In My Back Yard) remains a challenge for organizations trying to place affordable housing. More communication and messaging on the need and importance of housing may help combat this issue and generate more interest and support.

Conclusion

Information from stakeholders and people with lived experience coupled with HMIS and PIT data indicate Tompkins County needs additional housing across the spectrum to end homelessness. There is a persistent need for emergency shelter throughout the year, and the lack of affordable housing creates a significant delay in moving people out of emergency shelter. The county has abundant service providers supporting the homeless community, with mental health care, domestic violence assistance, substance use disorder care, and parenting education and support. Despite the richness of the service community, the capacity of these agencies to take on additional housing projects is limited.

Stakeholders provided several ideas on the best ways to address homelessness, from expanding the shelter to developing new housing initiatives. People with lived experience with homelessness clearly and consistently shared that all they wanted was a home, a job, and the opportunity to live a normal life. The key to success will likely lie in efforts across the housing continuum and an embrace of the understanding that people who are homeless want what everyone wants – a safe and secure home.

Appendix A. Interview Guides Stakeholders

- 1. Based on your experience, what are the primary gaps in the current shelter and housing inventory? (emergency, transitional, supported permanent, other, etc.)
- 2. What are the primary gaps in support services, particularly for people who are homeless, or at risk for homelessness?
- 3. What would you say are the characteristics of the people in our community who are homeless or at risk for being homeless? Are there specific demographic characteristics (e.g. age group, race/ethnicity, addiction, other)? Are there groups that think are more at risk for being homelessness or may be more vulnerable if they are homeless?
- 4. Which homeless population(s) should be prioritized in developing housing and support (e.g. youth, families with children, people with addictions, etc.)? What are your reasons for that? (e.g. larger population, greater vulnerability, less access to resources/availability of housing)
- 5. What do you think would be required to ensure that housing is used effectively (e.g. program requirements, structure, location, support services)?
- 6. What do you think are the barriers for homeless people to accept housing services or to maintain housing?
- 7. Tell me about your experience with the coordinated entry process for unhoused people. Do you think it works well? How successful do you think the process is in moving people into shelter in a timely manner? What are the main challenges with the process?
- 8. What successes can you point to with respect to emergency, transitional, and supportive permanent housing in the county? What do you think has worked especially well? What do you think were the main reasons for those being successful?
- 9. What do you think have been the most significant disappointments with respect to emergency, transitional, and supportive permanent housing in the county? What do you think hasn't worked as well as expected? What do you think were the main reasons for those projects/plans not working out?
- 10. What have you found to be the most challenging aspects of diverting or preventing people from homelessness? What have you found that works when preventing/diverting people from being homeless?
- 11. An integral aspect of this process is to interview people who are currently unhoused or have recently been. Are there any people you think would be willing to speak with me for the project that you connect me with? I will be providing them with an incentive in appreciation for their time and assistance.

People with Lived Experience

- 1. How long have you been (were you) homeless?
- 2. Where are you currently sleeping? (Where were you sleeping when you were homeless?)
- 3. Tell me about how you first became homeless what happened?
- 4. What has been (was) the hardest part about being homeless?
- 5. What has been (was) the hardest part about trying to get housing?
- 6. Have you been homeless more than once in your life?
- 7. What is/was hard about keeping your housing?
- 8. What kind of housing would you most like to have? Where would it be? What would it be like?

Appendix B. List of Comparative CoCs

Elmira/Steuben, Allegany, Livingston, Chemung, Schuyler Counties CoC	NY-501	
Syracuse, Auburn/Onondaga, Oswego, Cayuga Counties CoC	NY-505	
Binghamton, Union Town/Broome, Otsego, Chenango, Delaware, Cortland, Tioga		
Counties CoC	NY-511	
Wayne, Ontario, Seneca, Yates Counties CoC		
Utica, Rome/Oneida, Madison Counties CoC		
Columbia, Greene Counties CoC		
Franklin, Essex Counties CoC		
Glens Falls, Saratoga Springs/Saratoga, Washington, Warren, Hamilton Counties CoC		
Kingston/Ulster County CoC	NY-608	

Appendix C. Couch-Surfer Estimate and Methodology: Census Data

2010 Census Decennial 10% sample data was accessed through IPUMS USA³⁰ to determine the number of non-relatives living in households in Tompkins County. Using the RELATED variable, it is possible to identify the number of number of people in households who were "other non-relatives" and filter out all close relatives, housemates or roommates, unmarried partners, and foster children. In addition, using the GQTYPE (group quarters) variable makes it possible to filter out all people living in group quarters including correctional facilities, nursing homes, and college dormitories.

The number of non-relatives by age group are provided below.

Age group	Other non-relative	
	Estimated N	Margin of Error
0-15	110	58-202
16-17	70	34-144
18-24	320	230-446
25-30	90	45-171
31-40	110	63-199
41-50	80	46-160
51-60	70	35-143
61 +	60	31-138
Total	910	785-1,134

RELATED response options	GQTYPE response options	
101: Head/Householder	NA (non-group quarters households)	
201: Spouse	Institution (1990, 2000, ACS/PRCS)	
301: Child	Correctional institutions	
302: Adopted Child	Mental institutions	
303: Stepchild	Institutions for the elderly,	
	handicapped, and poor	
401: Child-in-law	Non-institutional GQ	
501: Parent	Military	
601: Parent-in-Law	College dormitory	
701: Sibling	Rooming house	
901: Grandchild	Other non-institutional GQ and	
	unknown	
1001: Other Relatives		
1114: Unmarried Partner		
1115: Housemate/Roomate		
1241: Roomers/boarders/lodgers		
1260: Other non-relatives		

³⁰ Steven Ruggles, Sarah Flood, Sophia Foster, Ronald Goeken, Jose Pacas, Megan Schouweiler and Matthew Sobek. IPUMS USA: Version 11.0 [2010 Decennial Census 10%]. Minneapolis, MN: IPUMS, 2021. https://doi.org/10.18128/D010.V11.0

Appendix D. Vacancy Rates by Rates of Homelessness

CoC/County		Rental vacancy rate	# Homeless per 10,000 Pop.	# Served (ES, SH, TH) per 10,000 Pop.
	Elmira/Steuben, Allegany, Livingston, Chemung, Schuyler Counties		8.29	33.3
NY-501	Allegany	9.4%		
	Chemung	8.7%		
	Livingston	4.0%		
	Schuyler	9.0%		
	Steuben	6.3%		
	Syracuse, Auburn/Onondaga, Oswego, Cayuga Counties		9.22	54.5
NY-505	Cayuga	5.9%		
	Onondaga	8.5%		
	Oswego	5.4%		
NY-510	Ithaca/Tompkins County	4.0%	12.58	54.5
	Binghamton, Union Town/Brook Chenango, Delaware, Cortland,	_	7.14	38.2
	Broome	8.1%		
ND/ 544	Chenango	3.6%		
NY-511	Cortland	3.6%		
	Delaware	6.9%		
	Otsego	9.3%		
	Tioga	8.6%		
	Wayne, Ontario, Seneca, Yates	Counties	11.47	31.3
	Ontario	7.8%		
NY-513	Seneca	4.1%		
	Wayne	4.9%		
	Yates	9.6%		
	Utica, Rome/Oneida, Madison (Counties	6.36	20.8
NY-518	Madison	5.5%		
	Oneida	6.9%		
	Columbia, Greene Counties		15.52	24.3
NY-519	Columbia	3.5%		
	Greene	6.7%		
NY-520	Franklin, Essex Counties		4.59	18.4
	Essex	7.0%		
	Franklin	3.6%		
	Glens Falls, Saratoga Springs/Saratoga,		0.00	20.0
	Washington, Warren, Hamilton Counties		8.38	28.3
ADV 500	Hamilton	N/A		
NY-523	Saratoga	5.3%		
	Warren	6.9%		
	Washington	5.2%		
NY-608	Kingston/Ulster County	3.8%	24.14	55.1